



WINNEBAGO COUNTY HEALTH DEPARTMENT
U. S. Department of Justice

GMS #2008-WO126-IL-WS

United States Attorney
Northern District of Illinois

Dirksen Federal Building
219 South Dearborn Street, Fifth
Chicago, Illinois 60604
Telephone: (312) 353-5300
Telefax: (312) 353-8298

January 3, 2008

Dennis E. Greenhouse, Director
Community Capacity Development Office
Office of Justice Programs
Department of Justice
810 Seventh Street
Washington, DC 20531

Re: City of Rockford, Kishwaukee Corridor, Letter of Commitment

Dear Director Greenhouse:

This letter is to certify that the Rockford, Illinois, Kishwaukee Corridor Weed and Seed site, suffers from consistently high levels of crime. Furthermore, the U.S. Attorney's Office for the Northern District of Illinois is supportive of this community's efforts and actively involved in the site's ongoing implementation of its Weed and Seed Strategy.

We appreciate the opportunities the Community Capacity Development Office has given to the community of Rockford. Should you need additional information, please contact Kimberly Nerheim of my office at (312) 353-5489.

Very truly yours,

PATRICK J. FITZGERALD
United States Attorney

WINNEBAGO COUNTY HEALTH DEPARTMENT
GMS #2008-W0126-IL-WS

2008 NATIONAL DIRECTORY UPDATE

PLEASE PROVIDE COMPLETE AND ACCURATE INFORMATION FOR THE FOLLOWING REPRESENTATIVES:

DATE: 01/14/08 NAME OF SITE: Kishwaukee Corridor Weed & Seed SITE ID# (from site list): 619

UNITED STATES ATTORNEY	GRANTEE OFFICIAL POINT OF CONTACT
Name: Patrick Fitzgerald Title: U.S. Attorney District: Northern District Illinois Address: 219 S. Dearborn St., 5th Floor Chicago IL 60604 Phone: 312-353-5300 Fax: 312-353-2067 E-Mail: patrickfitzgeraldusdoj.gov	Name: Cynthia Frank Title: Director of Health Education Agency: Winnebago County Health Department Address: 220 S. Madison Street Rockford IL 61104 Phone: 815-720-4260 Fax: 815-968-1680 E-Mail: cfrank@wchd.org
USAO CONTACT	DAY TO DAY COORDINATOR
Name: John McKenzie Title: U.S. Attorney Agency: U.S. Attorney's Office Address: 308 West State Street, Rm. 300 Rockford IL 61101 Phone: 815-987-4444 Fax: 815-987-4236 E-Mail: jmckenzie@usdoj.gov	Name: Anna Johnson Title: Weed & Seed Coordinator Agency: Winnebago County Health Department Address: 615 S. 5th Street Rockford IL 61104 Phone: 815-967-0413 Fax: 815-968-1680 E-Mail: ajohnson@wchd.org (Important)
LAW ENFORCEMENT CONTACT	DEA CONTACT
Name: Chet Epperson Title: Chief of Police Agency: City of Rockford Police Dept. Address: 420 W. State Street Rockford IL 61101 Phone: 815-987-5866 Fax: 815-987-8281 E-Mail: chetepperson@ci.rockford.il.us	Name: Mark Giuffre Title: D.E.A. Agent Agency: Drug Enforcement Agency Address: 308 West State Street, Ste. 475 Rockford IL 61101 Phone: 815-987-4497 Fax: 815-987-4498 E-Mail: mark.c.giuffre@usdoj.gov

Definitions

- 1) **United States Attorney** - current United States Attorney serving the site's district.
- 2) **USAO Contact** - contact person at the U.S. Attorney's Office who provides assistance and support to the Weed and Seed site (e.g., LECC, Assistant U.S. Attorney, etc.)
- 3) **L.E. Contact** - person administering the law enforcement strategy in the designated area (e.g., Chief of Police or other law enforcement officer)
- 4) **Grantee Official Point of Contact** - person authorized to enter into grants/contracts for the agency and who is to be contacted on official matters involving this application (e.g., person who signs the application).
- 5) **Day to Day Coordinator** - person who handles the day-to-day operations and administrative requirements of the Weed and Seed strategy (e.g., coordinates Seeding and Weeding elements, prepares progress reports, organizes steering committee meetings, has continuous contact with CCDO on matters involving the grant and budget, etc.)
- 6) **DEA Contact** - Drug Enforcement Administration representative serving on the Weed and Seed Steering Committee who provides support to the Weed and Seed site.
- 7) (Please attach a separate sheet with additional names if necessary)



Winnebago County Health Department

Promoting a Safer and Healthier Community Since 1854

J. Maichle Bacon M.P.H., R.S.
Public Health Administrator

CONFIDENTIAL FUNDS CERTIFICATION

This is to certify that I have read, understand, and agree to abide by all of the conditions for confidential funds as set forth in the effective edition of the OJP's Financial Guide.

Date: 1-14-08

Signature: _____

Cynthia Frank, Project Director

Grant No. 2008- W0126-IL-WS

Celebrating 150 Years and Beyond

Main Office - 401 Division Street Rockford IL 61104 (815) 720-4000 FAX: (815) 720-4001

North Main Annex - 2909 N. Main Street Rockford IL 61103 (815) 282-6667 FAX: (815) 282-5247

Millennium Center Annex - 220 S. Madison Street Rockford IL 61104 (815) 720-4000 FAX: (815) 962-1680

www.wchd.org



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Yes No x

- A. Community Sustainability Institute
- B. Coalition Building
- C. Economic Development
- D. GIS Training and Crime Mapping
- E. Place-Based Training
- F. Site Coordinators Training
- G. Youth Development
- H. Working Effectively with Indian Tribes
- I. Other



**CCDO FY 08 Weed and Seed Program Guide and
Application Kit: Continuation Sites** 2008-W0126-IL-WS



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Submit Application

Your application for the CCDO FY 08 Weed and Seed Program Guide and Application Kit: Continuation Sites has been successfully submitted. You will no longer be able to edit any information submitted. However, you can log in any time to view the application information.

You will be contacted by the Program Office when your application is processed or any other action is required by you.

KISHWAUKEE CORRIDOR WEED & SEED SITE SUMMARY

1. SITE NAME, CITY, COUNTY AND STATE

Site/Neighborhood Name: The Kishwaukee Corridor Weed & Seed
City: Rockford
State: Illinois

2. BACKGROUND

WHEN THE SITE WAS INITIATED AND RECEIVED OFFICIAL RECOGNITION

The site was initiated in 2006 and received Official Recognition in 2007.

DESCRIPTION OF THE DESIGNATED TARGET AREA:

Kishwaukee Corridor is located in Winnebago County in the city of Rockford, Illinois. It is not a rural area or federally recognized American Indian/Alaskan Native Tribal Area. The area has not been expanded since the initial recognition.

Approximate size of site: 4.48 miles Square miles 10,405 Population

Specific boundaries of the designated focus area:

West Boundary: the Rock River
East Boundary: 11th Street
South Boundary: 18th Avenue
North Boundary: E. State Street

Census tract #'s (CT) included in the site:

Complete CT's 10, 11, 12, 13

Police District: Rockford Police Department

ORGANIZATIONAL STRUCTURE

Led by a 21- member Steering Committee. The Steering Committee members provide a governing structure for Kishwaukee Corridor Weed and Seed (KCWS). The Steering Committee performs the following duties: day-to-day decision making on administrative responsibilities, fund-raising, budgeting and management of the Weed and Seed initiative, implementation, marketing, support, maintaining and preserving the Weed and Seed strategy.

Steering Committee/Subcommittee Structure: The Steering Committee consists of residents and stakeholders in the community, church, school, business, and agency representatives and not-for profit organizations that provide services in the community. The Steering Committee's role is to develop the work plan and strategy, oversee the implementation of the plan and authorize program expenditures. The Fiscal Agent is the Winnebago County Health Department.

3. OVERALL STRATEGY GOALS FOR EACH COMPONENT

LAW ENFORCEMENT

Goal 1: Reduce crime, prostitution and drug activity in the target area.

Goal 2: Reduce gang activity in the target area.

COMMUNITY POLICING

Goal: Reduce resident fear of crime

PREVENTION/INTERVENTION/TREATMENT

Goal 1: Provide positive opportunities for youth as an alternative to drug use, gang involvement and violent behavior

Goal 2: To develop Patriots Gateway Community Center as a Safe Haven for adults in the target area that provides services that increase their self-sufficiency.

NEIGHBORHOOD RESTORATION STRATEGY

Goal 1: Improve the appearance, quality and availability of housing within the target area.

4. SPECIAL INITIATIVES AND/OR OTHER FEDERALLY FUNDED PROGRAM

Federally-Funded Programs

- The USAO Project Safe Neighborhoods (PSN) program will be an integral part of the Weed and Seed effort. Through multi jurisdictional cooperation among local, state, and federal law enforcement, the PSN strategy will greatly assist moving violent felons who possess firearms off the street.
- Winnebago County Health Department (WCHD) was awarded a \$1.2 million dollars HUD Lead Safe grant in January 2007 to make 100 housing units lead safe for children. The Kishwaukee Corridor is one of the designated areas for lead safe housing.

State Partnerships/Collaboration:

- WCHD is funded through Illinois Department of Public Health to offer programs to increase African-Americans' and other low-income people's access to health care.
- WCHD School-Linked Clinic, which provides medical, dental, and mental health services to children who attend school in the target area and their siblings up to age 18 regardless of ability to pay. Funded by IL Department of Human Services.

Local Partnerships/Collaboration:

- The City of Rockford is providing code enforcement and weatherization services to houses in the target area through its Community Development Block Grant.
- Workforce Investment Act board working to establish satellite office for employment and training.

- The City of Rockford is providing \$30,000 to the Safe Haven, Patriots Gateway to expand its afterschool programming.

Private Partnerships/Collaboration:

- Patriots Gateway will provide office space and meeting space for Weed and Seed activities
- Zion Lutheran Church will provide afterschool services to children
- Adult computer classes and access will be provided through Patriots Gateway Community Center

5. EVALUATIONS COMPLETED OR UNDERWAY/EVALUATION PLANS

The evaluation will be conducted by Karen Lytwyn, Information Services Specialist at Health Systems Research, and division of the University of Illinois College of Medicine in Rockford. Ms. Lytwyn holds a Masters in Public Health from the University of Illinois at Chicago, a Masters of Arts in Sociology from the University of Houston and a Bachelors of arts in Criminal Justice-Sociology from Northern Illinois University. She is a qualified evaluator with more than 16 years experience in the field and has broad knowledge of the Weed and Seed problem area.

Impacts/outcomes will be measured based on baseline data gathered from the Rockford Police Department (Rockford Police Annual Report for 2004 and 2005 for number of offenses), the City of Rockford (neighborhood information such as number of board-ups and code violations), and the perceptions of KCWS residents (initial survey/focus group interviews carried out in 2005 will be used as baseline). The assessment will be carried out: documenting changes in the level of crime in the designated neighborhood that result from KC Weed and Seed (Process Evaluation), documenting the benefits of KC Weed and Seed strategy to residents in the neighborhood (Outcome evaluation), and Other indicators of improvements in the neighborhood, e.g. new businesses, fewer home vacancies. Process reports will be generated quarterly, outcome data reports will be generated monthly and final outcome reports generated annually.

Measurable outcomes will be monitored as follows: a) Crime data supplied by Law Enforcement Committee on a monthly basis; b) PIT activities supplied by PIT Committee on a monthly basis; c) Neighborhood Restoration activities supplied by NR Committee on a monthly basis; and d) Information verified as needed by Evaluator.

APPLICATION: FY 2007 WEED AND SEED COMMUNITIES

I. NAME AND LOCATION:

Site/Neighborhood Name: The Kishwaukee Corridor Weed & Seed

City: Rockford

State: Illinois

USAO District: Northern District of Illinois

Proposed Weed and Seed Site – Basic Description:

Approximate size of site: 4.48 miles Square miles 10,405 Population

Is this an area in a jurisdiction with an existing Weed and Seed site? Yes

If so, provide site name: Ellis Heights Weed and Seed

Identify specific boundaries of the designated focus area: Provide the street name/numbers that border the designated Weed and Seed area.

West Boundary: the Rock River

East Boundary: 11th Street

South Boundary: 18th Avenue

North Boundary: E. State Street

Indicate the census tract #'s (CT) included in the site:

Complete CT's 10, 11, 12, 13, _____

Partial CT's None, _____, _____, _____

Map of the designated focus area: Provide a map of the proposed site delineating its perimeter, and showing its relation to the city or county, as appropriate.

Rural or Indian Tribe/Tribal community: Yes _____ No X

II. EXECUTIVE SUMMARY: Concise statement framing project rationale and scope, together with the focal elements of the primary Weed and Seed efforts. (*Keep to 1-2 pages. Use "bullet format" to capture key points/elements.*)

Organization Composition: Led by a 20 member Steering Committee. The Steering Committee members provide a governing structure for Kishwaukee Corridor Weed and Seed (KCWS). The Steering Committee performs the following duties: day-to-day decision making on administrative responsibilities, fund-raising, budgeting and management of the Weed and Seed initiative, implementation, marketing, support, maintaining and preserving the Weed and Seed strategy.

Steering Committee/Subcommittee Structure: The Steering Committee consists of residents and stakeholders in the community, church, school, business, agency representatives and not-for profit organizations that provide services in the community. The Steering Committee's role is to develop

the work plan and strategy, oversee the implementation of the plan and authorize program expenditures. The Fiscal Agent is the Winnebago County Health Department, which is also the fiscal agent for the Ellis Heights Weed and Seed Site.

City/Demographics:

- Urban area located 80 miles down the Illinois 90 tollway, northwest of Chicago on the Rock River in the northern corner of Winnebago County in Illinois.
- Population 150,115
- Median Family Income - \$45,465
- Per capita income - \$19,781
- Per cent of families below poverty level – 2.6%
- Race: White – 72.8%; Black or African American – 17.4%; American Indian or Alaskan Native - .3%; Asian – 2.2%; Some other race – 4.8%; Two or more races – 2.5%; Hispanic or Latino – 10.2%.
- Per cent of Owner Occupied Home - 61%
- Per cent of Rental Homes – 39%
- Median cost of home \$94,600 (Rockford Area Council of 100)
- Percent completed high school 77.8%
- Percent completed college 19.8%

(Source: U.S. Census 2000)

Weed and Seed site description:

The Kishwaukee Corridor is the 61104 zip code area and includes census tracts 10, 11, 12, and 13.

The **urban** area is located in the center of the City of Rockford off of IL 20

- Median Family Income - \$34,306
- Per capita income - \$13,990
- Per cent of families below poverty level – 15.6%
- Race: White – 70.6%; Black or African American – 14.0%; American Indian or Alaskan Native - .5%; Asian – 4.1%; Some other race – 7.2 %; Two or more races – 3.6%; Hispanic or Latino – 16.1%.
- Per cent of Owner occupied home - 57%
- Per cent of Rental Homes – 43%
- Median cost of home \$58,900 (Rockford Area Council of 100)
- Percent completed high school 67.8%
- Percent completed college 8.2%

(Source: U.S. Census 2000)

Direction of Multi-Year Plan (5 Years):

- Reduce violent crime, drug activity and prostitution in the KCWS area by 50%
- Reduce gang activity in the target area by 50%
- Provide positive opportunities for youth as an alternative to drug use, gang involvement and violent behavior.
- Improve the appearance, quality and availability of housing within the Target area.
- Residents will have improved opportunities for employment.

Overview of Year 1 and Year 2 efforts:

Year 1:

- Increase the level of crime identification and arrests of offenders through increased law enforcement presence and improved coordination between law enforcement agencies
- Through Project Safe Neighborhoods target repeat violent offenders for federal prosecution
- Post highly visible Weed & Seed signs throughout the target area
- State's Attorney's office will assign a designated prosecutor to assist citizens from site to address problems and ordinance violations
- State's Attorney's Office and Probation Department will coordinate filings
- Identify, arrest, and prosecute gang offenders committing crimes in the target area

Year 2:

- Establish a Safe Haven that will accommodate youth activities and self-sufficiency and economic opportunities for adults.
- Work with the City and County to increase the quality of housing by enforcing city and county codes and ordinances
- Install surveillance cameras in high crime areas
- Secure \$87,500 in additional funding to achieve strategy goals

Performance and Outcome Measures (Primary Activities for one Weed and one Seed effort):

Weed Effort:

- Reduction in key crimes (homicides, robberies, aggravated assaults, burglaries, weapons offenses and drug arrests) in the KCWS sites by 20% the end of year 2.
- DEA, FBI, USAO, AFTE, Illinois State Police, Winnebago County Sheriff's Department, and Rockford Police Department involved in multi-jurisdictional task force operations in the KCWS site by the end of year 1.
- Number of federal prosecutions of repeat violent offenders compared to number of offenders.
- State's Attorney's office has designated prosecutor in place to assist citizens by the end of year 1.

Seed Effort

- Minimum of four faith-based and community-based partnerships developed through participation in KCWS strategy by the end of year 2.
- Safe Haven established in the target area by year 1.
- KCSW secure \$87,500 in additional funding by end of year 2

III. PROBLEMS AND NEEDS ASSESSMENT/ANALYSIS: *(Use "bullet format" to capture key points/elements.)*

III. A. Adult/ Juvenile Crime and Reentry:

Description:

The information provided summarizes the criminal activity in the Kishwaukee Corridor Weed and Seed target area.

The Kishwaukee Corridor houses three public housing developments with 698 units and is four blocks from the largest housing development in Rockford with 175 units.

A large percentage of the population in the target area is very-low or low income based on Federal poverty guidelines. Several other socio-economic facts can be taken into consideration:

- Eighteen percent of Winnebago County families have incomes below 50% of Average Median Income (AMI) and 36.9% fall below 80% of AMI. Within the Target Area, 37.8% of all families fall below 50% AMI and 67% fall below 80% AMI.
- Within Winnebago County, 19% of the population over the age of 25 has less than a high school education; within the targeted zip codes, the rate is 27%.

(Source: 2000 U.S. Census)

Over the past 10 years, Winnebago County has recorded the highest crime rate of all counties in Illinois. About seven of ten Winnebago County crimes take place in the City of Rockford.

According to Rockford Police Department data for patrol areas within the City of Rockford, the highest number of serious and less serious offenses occurs in the Kishwaukee Street area.

The Rockford Police Department supplied the following data for the area for the period of July 17, 2006 through October 17, 2006, which shows the area houses five of the top ten sub-beats

That had the most incidents. Sub-beats in the Kishwaukee Corridor are in orange in the chart below.

Top 5 -10 Sub Beats by Incident	
Sub Beat	Count of Offenses
164	463
066	461
162	342
175	308
041	250
008 (Public Safety Building)	222
134	219
165	215
043	201
094	198

Below is a chart of Part I and Part II crime that compares the designated site to the City of Rockford using data from 2003 through 2005. Data for 2006 is not yet available.

Part I Crimes [Current and 2 Years of prior data]:

Year	2003		2004		2005	
	City at large	Proposed Site	City at large	Proposed Site	City at large	Proposed Site
Homicide	12/7.9	1/8.3	9/5.93	3/24.7	18/11.8	4/32.8
Rape/Criminal Sexual Assault	148/98.0	27/222.9	135/89.7	15/123.7	116/76.1	13/106.7
Robberies	498/329.7	106/866.9	506/333.5	115/948.1	506/331.9	142/1165.9
Aggravated Battery	431/285.3	89/734.8	439/289.3	75/618.4	475/311.6	101/829.3
Aggravated Assaults	300/198.6	51/421.1	272/179.3	28/230.9	273/179.1	44/361.3
Burglaries	2,989/1978.6	428/3533.7	2,603/1715.6	427/3520.9	2,359/1547.4	321/2635.7
Burglary from a motor vehicle	3,158/2090.4	389/3211.7	2,786/1836.2	266/2193.1	2,478/1625.4	239/1962.4
Theft	4,711/3118.5	418/3451.1	4,304/2836.7	461/3800.8	4,244/2783.8	366/3005.2
Motor Vehicle Theft	1,064/704.3	161/1329.3	1,012/666.99	189/1558.2	837/549.0	157/1289.1
Arson	0/0.0	0/0.0	2/1.4	0/0.0	9/5.9	3/24.6
Total Part I Offenses	13,311/8811.3	1,668/13771.5	12,068/7953.86	1,579/13018.4	11,315/7422.0	1,390/11413.1

Rate is per 100,000 population. Source: Rockford Police Department

Part II Crimes [Current and 2 Years of prior data]:

Part 2 Offenses

Year	2003		2004		2005	
CRIME	City at large	Proposed Site	City at large	Proposed Site	City at large	Proposed Site
Homicide, Drug Induced	0	0	0	0	1/0.70	1/8.2
Battery	4,136/2737.8	614/5069.4	4,118/2714.1	528/4353.2	4,048/2655.3	574/4713.0
Burglary from a Motor Vehicle	10/6.6	1/8.3	6/4.1	2/16.5	3/2.0	2/16.4
Arson	0	0	0/0.0	0/0.0	0/0.0	0/0.0
Deception	1,407/931.4	113/933.0	1,199/790.2	102/841.0	1,345/882.2	146/1198.8
Other Theft	190/125.8	25/206.4	242/159.5	16/131.9	275/180.4	34/279.2
Criminal Damage/Trespass	3,933/2603.5	523/4,318.0	3,951/2604.05	531/4377.9	3,478/2281.4	507/4162.9
Deadly Weapon	329/217.8	62/511.9	330/217.5	49/404.4	394/258.4	89/730.8
Sex Offenses	235/155.6	86/710.0	241/158.84	84/692.6	229/150.2	81/665.1
Gambling	2/1.3	0/0.0	4/2.63	0/0.0	4/2.6	0/0.0
Offenses involving children	1,541/1020.1	188/1552.2	1,467/966.9	156/1286.2	1,370/898.6	159/1305.5
Cannabis Control Act Viol.	514/3040.2	83/685.3	503/331.5	72/593.6	463/303.7	71/583.0
Controlled Substance	466/308.5	136/1,122.9	503/331.5	111/915.2	388/254.5	118/968.9
Paraphernalia/Syringe	22/14.6	7/57.8	12/7.90	3/24.7	38/24.9	20/164.2
Liquor Control Act	118/78.1	41/338.5	88/57.9	23/189.6	122/80.0	37/303.8
Motor Vehicle Offense	4,784/3166.8	892/7364.6	5,177/3412.9	937/7725.3	4,961/3254.1	899/7381.6
Disorderly	1,769/1171.0	338/2,790.6	1,711/1127.7	287/2366.2	1,744/1144.0	319/2619.3

Conduct						
Interfering w/Police Officer	376/248.9	100/825.6	380/250.5	100/824.5	357/234.2	110/903.2
Intimidation	13/8.6	3/24.8	13/8.56	2/16.5	14/9.2	1/8.2
Kidnapping	49/32.4	10/82.6	52/34.3	10/82.4	46/30.2	5/41.1
Domestic Violence	1,454/962.5	237/1956.7	1,584/1043.9	211/1739.6	1,377/903.2	180/1478.0
Other Offenses	544/360.1	75/619.2	423/278.79	65/535.9	579/379.8	72/591.2
Total Part II Offenses	21,990/14,556.4	3,534/29,177.7	22,004/14502.6	3,289/27116.8	21,236/13,929.0	3,424/28114.0
Total Offenses	35,301/23,367.6	5,202/42,949.1	34,072/22456.4	4,868/40135.2	32,551/21,351.0	4,814/39,527.1

Source: Rockford Police Department Annual Report 2003, 2004, and 2005

Estimated per 100,000 populations.

Data divided by Zones. Kishwaukee Corridor is Zone 6, population 12,112.

According to the Rockford Police, in 2003-2005 the highest number of total Part 1 and Part II offenses were in the Kishwaukee Corridor (Zone 6/Sub Beats 164, 162, 175, and 134)-the Near Southeast. The rate of sex offenses (710.0) in the Near Southeast (Zone 6) was at least five times higher than most of the other zones, a pattern repeated every year.

Drug Use

The Metro Narcotic Unit of the Rockford Police had several large seizures of illegal narcotics in 2005. Some of these seizures included 2,000 grams of cocaine in January, 22,991 grams of cannabis in April, 328,519 grams of cannabis in June, 1,766,060 grams of cannabis in August, 19,068 grams of cannabis in September, and 15,953 grams of cannabis in December.

More than 100 letters were sent out to landlords concerning narcotics trafficking at their properties and more than 20 buildings were condemned by the City of Rockford Building Department.

In 2003, Rockford Police Deputy Chief Dominic Iasparro said, "The quantities of crack are amazing, and the numbers of people using it are phenomenal." Crack fuels 70% to 90% percent of the crime in Rockford he said. The Police Department said they log 80 to 100 complaints monthly from people who report suspected crack houses or sites where drugs are being sold. Powder cocaine comes to Rockford in large quantities from the southwest. Midlevel dealers in Rockford have direct links to upper-level cocaine suppliers in Mexico and Texas. The direct connect means Rockford dealers charge lower because they do not have to use Chicago suppliers as they did in the past. (Rockford Register Star March 4, 2003)

According to the National Drug Intelligence Center *Illinois Drug Threat Assessment*, the availability of drugs in Illinois is high. Chicago, IL is a transportation hub and distribution center for illicit commodities in the Great Lakes Region and the Midwest, due in part to its geographic location and multifaceted transportation infrastructure. Rockford's proximity to Chicago (80 miles) makes drugs, gangs and neighborhood crime and fear a part of life in poor communities.

African-American and Hispanic street gangs have a virtual stranglehold on street level distribution, which is their main source of income. Operating in the target area are Gangster Disciples, Vice Lords, and Latin Kings, and the Maniac Latin Disciples that control the distribution and retail sale of cocaine, heroin, crack and marijuana. Most of the violent crime in the area is attributable to street

gangs and drugs.

The number of persons aged 12 and older currently using illicit drugs (based on 2000 population) in Winnebago County is estimated to be about 15,454. Marijuana is the primary illegal substance used, by an estimated 11,124 persons in Winnebago County. (Health Systems Resource: Healthy Communities Study 2004).

Reentry

A rapidly increasing number of Winnebago County ex-offenders face overwhelming barriers to self-sufficiency that contribute to high recidivism rates and devastating impacts on the Kishwaukee Corridor community. Ex-offenders return to Rockford and the proposed Weed & Seed area without the necessary support. This community does not have a holistic and seamless system in place to address re-entry, so ex-offenders keep committing new crimes and return to prison. According to the Winnebago County Parole Office, approximately 60 prisoners return to our community each month that is 720 per year and the recidivism is approximately 73%.

A disproportionate number of parolees go back to low-income communities such as the Kishwaukee Corridor. The majority of these ex-offenders have limited work histories, poor job skills, low education levels, unstable family situations, histories of substance, physical and sexual abuse, and physical and mental health issues. In addition, ex-offenders face a significant number of systemic barriers to employment: ex-offenders are barred from full access to public aid, food stamps, public/affordable housing, Supplemental Security Income, student financial aid and are discharged without the identification papers/cards they need to access services and employment, and often face mandated child support requirements.

These system barriers are accompanied by the very real biases employees hold against them. All of these personal and systemic employment barriers occur in the context of mounting evidence that employment and education are the answer to lowering recidivism rates. The Kishwaukee Corridor's Community, that absorbs large numbers of ex-offenders, is overwhelmed by the level of services these individuals need and lack the resources and organizational capacity to meet them – leaving ex-offenders with nowhere to turn.

III. B. Social Problems and Needs:

Description: According to the latest data from the Winnebago County Health Department Annual Report of 2003-2005, in Winnebago County an average of one in three infants were born to an unmarried mother (35.1%). Among racial groups, blacks have the highest proportions of unmarried mothers, about three of four births. In Rockford, an average of 44% of mothers were unmarried. Sixty-seven percent of births in the target area were to unmarried mothers in the designated area. (City of Rockford Task Force 2002 Study) There is a need for social services designed to increase the training and employment opportunities to help lift families from poverty.

Health issues: Blacks in Winnebago County experience death at rates four to six times higher than whites for homicide, prenatal conditions and HIV infection. Deaths due to accidents and congenital anomalies are also higher among blacks. The area has a large population of African-Americans and Hispanics. There is a need for programs to encourage healthy lifestyles and more opportunities for family oriented recreation.

III. C. Crime, social problems and needs analysis:

Criminal activity and social problems that will be a primary focus of the Weed and Seed site efforts:

The primary focus of the Kishwaukee Corridor Weed and Seed site efforts are to weed out violent crime, drugs, and prostitution and provide services to ameliorate social problems identified by the needs assessment. A Needs Assessment conducted in 2004 spearheaded by the United Way, the Winnebago County Health Department, and the University of Illinois College of Medicine at Rockford found the 61104 ZIP code area, which includes the Kishwaukee Corridor to be the poorest area with the least resources in the Rockford MSA, which includes Winnebago, Boone and Ogle Counties.

Research and other information that supports the selection of the Weed and Seed target location, criminal and social problem activities -- including community perceptions:

Community perceptions are that the area is crime ridden and unsafe, which hampers growth. On the other hand, the area has a very strong historical district, the Haight Village, which brings visitors in for tours. The area was greatly helped by the major expansion of one of the local hospitals, Swedish American, which includes beautification of a six-block area and a program to fund employee homebuilding in the area. Prior to this effort, there had been no new construction in the area since 1979.

Comprehensive analysis of the persistent juvenile and adult drug and violent crime problems in the designated area compared to the city or county-at-large:

The most devastating effect on the area is crime and prostitution. According to the Rockford Police Department, crime is a symptom of the impoverished social and economic conditions in the area. The area represents 6% of the population, and approximately 13% of the Part I offenses and 15% of the Part II offenses almost consistently over the past five years. In 2003-2005, the serious Part I offenses were an average of 137.7 per 1,000 population compared to an average of 56.1 per 1,000 in Rockford (Rockford Police Department Annual Reports).

Crime and prostitution have greatly hampered growth in the Kishwaukee Corridor. The neighborhoods contain pockets of well-kept homes and apartment buildings, public housing, dilapidated properties and boarded up eyesores. Many of the dilapidated properties and board up homes are havens for the drug trade and prostitution.

In the Kishwaukee Corridor, the 7th Street and Broadway Street areas represent high pockets of crime. It is the area of the city where prostitution and drug use are rampant. Sex crimes, both Part 1 and Part 2 equaled 1,865 from 2003-2005 for the City. In the targeted area, the number was 306 (16%). Again, an overrepresentation for the 6.9% of the people living in the area. Sex offenses are directly related to the prostitution activities that are still uncontrolled in the area.

Over the past three years (2003-2005), there were 39 homicides in the City. Nine of the 39 (23%) were in the Kishwaukee Corridor. The Rockford Police Department attributes the disproportionate number of homicides to drugs and gangs.

According to the Illinois Juvenile Probation Department, 45% of the youth serviced by the Detention Center live in the Kishwaukee Corridor. A survey of middle and high school youth living in the targeted school areas, performed by the Gang Prevention Through Targeted Outreach program in 2004 indicated the following: (1) There appear to be at least 14 gangs operating in Rockford and surrounding areas; (2) Youth surveyed knew at least 500 gang members personally; (3) Youth are being recruited by gangs around the age of 10 or 11.

According to Rockford Police, battery charges are largely crimes committed by youth, with a large proportion of those happening in schools. For the last three years, the designated area rate of Part I and Part II battery and aggravated battery crimes has nearly doubled the rate of the City (See C1). One of the underlying reasons for the high number of juvenile crimes in the area is the number committed in the public housing developments.

As mentioned in our description of the site, the Kishwaukee Corridor houses three of the City's four public housing developments and is within four blocks of the other. In 2005, there were 943 arrests in the developments which included 13 guns recovered, 2,092 grams of marijuana, 351 grams of cocaine, 31 grams of heroin, 56 tablets of Ecstasy, 451 warrants, 190 drug charges, 247 criminal trespass charges and 43 weapon charges. There were an additional 90 City Ordinances charged (curfew, loitering, nuisance noise, etc.).

Another problem in the area, and especially for African-American and Hispanics youth is school failure. In Rockford, the graduation rate is 74.9% compared to 87.3 for Harlem School District and 83.3% for Rochelle School District (two bordering districts) and 85.2% for the state. The graduation rate for the economically disadvantaged student in Rockford is 35% while the State average is 80%. In the Rockford School District there is a disparity between graduation rates of different ethnic background. The graduation rate for white students is 79.85%, the rate for African-American students is 66.6% and the rate for Hispanic students is 66.3%. All are below state averages for the particular ethnic group. The truancy rate for Rockford at 9.0% is the highest in the State also. (Illinois Board of Education School Report Card: 2005/6) School failure and poverty is a significant problem for youth in the target area where the number of youth that qualify for the federal lunch program ranges from 53.2% in the middle school and 93.1% in the two elementary schools. (Illinois Board of Education School Lunch Program 2005).

Another underlying problem is the number of homeless shelters in the area that lack sufficient programmatic resources. The area has three homeless shelters. The homeless shelters provide housing at night. The homeless tend to hang around the streets, bars, etc. during the day. Many of the homeless have substance abuse and/or mental problems that lead them to commit crimes of vagrancy, theft, disorderly conduct or worse.

Residents of Kishwaukee Corridor represent the working poor. Roughly 85% of households had earnings as a source of income, compared to 78% citywide. Only 5% of the residents received public assistance in 2000, compared to 15% in Rockford. Fifteen per cent received some form of Social Security benefits compared to 27% citywide. The poverty rate for families was 15.6% in the target area compared to 2.6% for families citywide. (Source: 2000 U.S. Census)

Housing: The Kishwaukee Corridor (61104 ZIP code area) in the City of Rockford is one of the areas in Rockford where children have the highest risk for childhood lead poisoning. This area is the oldest areas of the city and is one of four ZIP codes that are among the top ten in lead poisoning prevalence in Illinois. It also has the highest concentration of pre-1978 housing and low-income and minority families.

Housing Age and Condition: Lead-based paint may be present in all housing built prior to 1978, and is present in almost all housing before 1940. The fact that Rockford has an older housing stock, with a significant number of deteriorated properties increases the likelihood of lead-based paint hazards. The breakout of owner/renter can be found in Factor 2 Table, "Need/Extent of Problem" (Form HUD-96013) in the grant application package.

Housing Data	61104/Kishwaukee Corridor*
Pre-1940	4,889 (51.4%)
1940-1959	2,865 (30.0%)
1960-1969	1,017 (10.7%)
1970-1979	390 (4.0%)
1980 or newer	353 (3.9%)

U.S. Census Bureau 2000.

*Includes all of 61104.

Within Winnebago County, 75% of all housing (85,361 units) was built prior to 1979, with 17% (19,453 units) built prior to 1940. Within the Target Area, 62.9% were built prior to 1979, with 51.4% built prior to 1940.

In 2003, the *City of Rockford, Illinois Housing Market Study* was prepared by Western Economic Services to support the City's Consolidated Strategy and Plan Submission as well as the 2020 Plan. The Housing Study uses data from the U.S. Census Bureau, the Rockford Township Assessor, the University of Illinois, the City of Rockford Building Department, and a housing survey conducted by Western Economic Services. The study reported the physical housing conditions in ten categories: excellent, very good, good, average, fair, poor, poor minus, very poor, very poor minus and unsound. In the study 79% of the City's dwellings were in fair or above condition. Authors of the Study drew the following conclusions from the data: On the southeast side (zip codes **61104** (Kishwaukee Corridor) and 61109) only 2,411 of 15,590 (15%) dwellings was considered excellent, very good or good, and 39% were poor, poor minus, very poor, very poor minus, or unsound.

Description/prioritization of the most pressing community needs and gaps:

The major findings of survey conducted by Zion Lutheran Church in 2004, found residents perception of crime in the target area to be high. A total of 89 usable surveys were given to the Health Systems Research office of the University of Illinois College of Medicine at Rockford for analysis. Of the surveys in which "Ages of Participant" was filled in, 64 adults participated in the survey, as well as 29 children and 17 young adults. Over half (52.8%) of those interviewed were white, with 32.6% Black, 6.7% other, and 2.2% either Asian or Hispanic. Findings were as follows:

- 56.2 % of respondents felt youth were the least safe outside in their neighborhoods
- 33.3% reported witnessing violence in their neighborhood
- 23% reported their children witnessed violence in their neighborhood
- 15% felt police need to better patrol neighborhoods
- 33.3% said they were unfamiliar with resources addressing violence
- 67% said drugs were very available in their neighborhoods

Residents expressed need for jobs, health care, better housing conditions and the need to rid the area of crime, especially prostitution and drugs.

Special characteristics of the targeted area are:

- Place where most new immigrants live.
- 26% of the people speak a language other than English in the home.
- Low percentage of owner-occupied dwellings (57%)
- Drugs and prostitution are serious problems
- In the middle of three public housing developments that have high crime rates
- Vacancy rate of 11% compared to 7% citywide
- Nearly one-third of households earned less than \$20,000 in 2000

Existing resources that are operational in the area.

- Illinois Department of Employment Security
- Rockford Public Library
- Three schools – one junior high, 2 elementary
- Swedish American Hospital
- 9 churches
- School-linked health clinic
- 3 Homeless shelters (2 adult, 1 youth)
- Zion Development Corporation (economic development/housing)
- Midtown District (economic development)
- Rockford Police Substation
- Zion Development Center
- Patriots Gateway Community Center
- Rockford Boys & Girls Club
- Area has a TIF district designation
- Area has a historic district that is increasing property values

Proposed existing resources KCWS intends to transfer through its partnerships and to dedicate to the site.

- Development of a Workforce Investment employment and training satellite office at Patriots Gateway Community Center
- Patriots Gateway Community Center becoming a safe haven

Needs and Gaps in Service:

- Limited law enforcement resources
- Lack of service coordination
- Service providers lack bi-lingual communication tools

Why existing resources cannot adequately address the crime and other social problems.

Limited resources and lack of coordination is one reason. Another reason is the transient nature of the population. The Kishwaukee Corridor is where new immigrants live, the homeless live, and the very poor. These populations tend to move more than others. As new immigrants improve their income levels, they move to better housing. The homeless move from shelter to shelter, to prisons, and to mental institutions. Services must be coordinated among all service providers to prevent duplication of services and also to provide seamless services.

Because of the high crime rate, more resources must be dedicated to the area to impact crime. Having more community policing, additional neighborhood watch groups, and citizens willing to work with police to battle crime would greatly impact crime.

Resource distribution, coordination and enhancement:

Through Weed and Seed, local resources will have enhanced ability to bring about significant and sustainable change. This will be achieved through the following strategies:

- Sharing of resources
- Joint applications for funding
- Providing seamless service
- Keeping informed of emerging needs and resources
- Involving residents in problem solving
- Working to increase citizen-policing efforts
- Developing and strengthening neighborhood groups
- Using the Police substation as a command post for coordinated law enforcement efforts
- Developing a safe haven that provides for economic opportunities for adults – become a one-stop center for social services

IV. MANAGEMENT STRUCTURE: (Use "bullet format".)

IV. A. Steering Committee Membership:

Required Members

Name: John McKenzie

Title: Assistant U.S. Attorney, Attorney-in-Charge, Rockford Office

Organizational affiliation: U.S. Attorney, Northern District

Specific contributions [MOA details, if any]: Coordinate Project Safe Neighborhood efforts with local efforts, coordinate law enforcement efforts; program implementation oversight

Strategic roles/responsibilities: Co-Chair of Steering Committee

Pertinent Experience [if any]: 1 year experience with Ellis Heights Weed & Seed Steering Committee as co-chair.

Name: Marc Folben

Title: Agent

Organizational Affiliation: DEA

Specific Contribution: Serve on law enforcement committee, coordinate DEA efforts with local law

enforcement efforts

Strategic Role/Responsibility: Member Steering Committee, Law Enforcement Subcommittee

Pertinent Experience: Serves on Ellis Heights Weed & Seed Steering Committee

Name: Michael Booker

Title: Deputy chief

Organization Affiliation: Rockford Police Department

Specific Contribution: Serves on Law Enforcement Subcommittee, oversees community policing program, coordinates training of neighborhood watch groups

Strategic Role/Responsibility: Co-chair of Law Enforcement Subcommittee

Pertinent Experience: Serves on Ellis Heights Weed & Seed Steering Committee

Name: Jennifer Cacciapaglia

Title: City Attorney

Organization Affiliation: City of Rockford

Specific Contribution: Serves on Neighborhood Restoration Sub committee, code enforcement, facilitate clean ups, helps residents understand codes and ordinances.

Strategic Role/Responsibility: Co-Chair on Neighborhood Restoration Subcommittee.

Pertinent Experience: Serves on Ellis Heights Weed & Seed Steering Committee

Name: Joe Owen

Title: Resident

Organization Affiliation: Orchard Third Neighborhood Group

Specific Contribution: Serves on Neighborhood Restoration. Will assist other neighborhoods to establish neighborhood groups.

Strategic Role/Responsibility: Serves on Neighborhood Restoration and Law Enforcement subcommittees.

Pertinent Experience: Organized neighborhood group.

Name: Lori Gustafson

Title: Resident

Organization Affiliation: Haight Village Neighborhood Group

Specific Contribution: Serves on Neighborhood Restoration and PIT subcommittees. Will help set up neighborhood groups and assist in bringing in new services to the target area.

Strategic Role/Responsibility: Serve on Steering Committee

Pertinent Experience: Organization skills

Name: Kathy Owens

Title: Resident

Organization Affiliation: Orchard Third Neighborhood Group

Specific Contribution: Serving on the PIT and Neighborhood Restoration subcommittees. Will help set up neighborhood groups and assist in bringing in new services to the target area.

Strategic Role/Responsibility: Serve on Steering Committee

Pertinent Experience: President of neighborhood group

Name: Denver Bitner

Title: Pastor

Organizational Affiliation: Zion Lutheran Church

Specific Contribution: Serving on the PIT Committee. Assist in seeking grants for PIT services.

Providing afterschool tutoring services to children in the area. Involving other faith-based organizations to become involved.

Strategic Role/Responsibility: Serve on Steering Committee

Pertinent Experience: Sits on two foundation boards, secures grants for church-based activities.

Name: Kathy Waldron

Title: Resident

Organizational Affiliation: Orchard Third

Specific Contribution: Will help develop neighborhood groups. Serve on the Prevention/Intervention/Treatment

Strategic Role/Responsibility: Serve on Steering Committee

Pertinent Experience: Community organizer

Name: Jaye Behr

Title: Historian/Resident

Organizational Affiliation: Haight Village

Specific Contribution: Will serve on the Neighborhood Restoration Committee

Additional Members

Name	Title	Organizational Affiliation	Strategic Role/Responsibility	Specific Contribution	Pertinent Experience	
Mandi Weber	Social Worker.	W.A.V.E.	Secretary – Steering Committee	Keep minutes Correspondence	Serves on E.H. Steering Committee	
Beulah Tripplett	Social Worker	Rockford Housing Authority	Member Steering Committee	Serves on Neighborhood Restoration, assist in keeping Housing Auth. Residents informed of programs	Serve on E.H. Steering Committee	
Jim Flodin	Executive Director	Patriots Gateway Center	Member Steering Committee. Organization will provide space for Weed & Seed office	Co-Chair PIT Committee Operates Safe Haven, develop New programs, Assist in Sustainability efforts	Over 20 years as Experience in Fund development	
Charlie Schaefer		City of Rockford	Member Steering Committee	Serves on Neighborhood Restoration committee, code enforcement	Member of E.H. Steering Committee	
Thomas Coe	Community Liaison	Rockford Police Department	Member Steering Committee	Co-chairs Law Enforcement Committee,	Member of E. H. Steering Committee	
Larry Swacina	Dir., Env. Health	Winnebago County Health	Member Steering Committee	Oversee Environmental	Member of E. H. Steering Committee	

		Department		Health Aspects, Directs lead Safe program		
Ann Switzer	Probation Officer	Winnebago County	Member Steering Committee, Co-Chair PIT Committee	Will work to Develop re-entry Program	Access to parolees	
Darcy Buchholtz	Executive Director	Winnebago-Boone Private Industry Council	Member Steering Committee; serve on PIT Committee	Working to create satellite Services at Safe Haven in target area	Member E. H. Steering Committee	
Shelia Grady	Counselor	Family Counseling	Member Steering Committee	Serve on PIT Committee, coordinate agency services	Family outreach	
Donny Parham	Deputy	Winnebago County Sheriff Dept.	Member Steering Committee	Coordinate Sheriff's Dept. efforts with local efforts	Serves on E. H. Steering Comm.	
Beverly Darsie	W&S Coordi-Nator	Winnebago County Health Department	Ellis Heights Weed & Seed Coordinator	Coordinate Weed & Seed efforts	E.H. Weed & Seed Coord.	

IV B. Weed and Seed Subcommittees:

Law Enforcement Subcommittee

Role: Coordinate services of law enforcement to increase crime identification and arrest of offenders and reduce gang activity in the target area

Objectives: Reduce crime, prostitution and drug activity in the target area, reduce gang activity in the target area

Composition: Law Enforcement membership will include a minimum of three community residents and representatives from local, federal, and state law enforcement agencies. Additional resource persons will be asked to serve on the committee. We will make every effort to have representatives from all neighborhood organizations.

Special Expertise References [if any]: Members include John McKenzie, Assistant U.S. Attorney, Patrick Yarbrough, Assistant State's Attorney, Marc Folben, DEA, Donnie Parham, Sheriff's Department Deputy, Thomas Coe, Community Liaison, Rockford Police Department, Deputy Chief Michael Booker, Rockford Police Department, and three community residents.

Community Policing Subcommittee

Role: Duties include developing a relationship building plan for the target area, working with Rockford Police Department in developing "community policing" for the target area; and identifying community hot spot

Objectives: Reduce residents' fear of crime.

Composition: Community Policing membership will include a minimum of three community residents and representatives from local law enforcement agencies. Additional resource persons will be asked to serve on the committee. Every effort will be made to have representatives from all neighborhood organizations.

Special Expertise References [if any]: Members include Deputy Chief Michael Booker, Rockford Police Department, Thomas Coe, Community Liaison, Rockford Police Department, Donnie Parham,

Winnebago County Sheriff's Deputy, Bill Mohr, Executive Director, Midtown District, and three community residents

Prevention/Intervention/Treatment (PIT) Subcommittee

Role: To develop an effective plan for community and supportive services for the Weed and Seed project; reviewing and making recommendations for service partners and service budget. Negotiate contracts and Memorandums of Agreements (MOAs) with service partners; and presenting drafts of budgets and MOAs to the Steering Committee for review.

Objectives: Provide positive opportunities for youth as an alternative to drug use, gang involvement, and violent behavior and to develop Patriots Gateway Community Center as a safe haven that provides services that increases adults' self-sufficiency.

Composition: Prevention/Intervention/Treatment Committee membership will include at least 3-5 community residents. Additional resources people will be asked to serve on the committee. Every effort will be made to have representatives from all neighborhood organizations.

Special Expertise References [if any]: Members include Bev Darsie, Ellis Heights Weed & Seed Coordinator, Jim Flodin, Executive Director, Patriots Gateway, Mandy Weber, W.A.V.E., Pastor Denver Bitner, Zion Lutheran Church, Darcy Buchholtz, Workforce Investment Act Rock River Training Program, Ann Switzer, Illinois Probation Department, Beulah Triplett, Rockford Housing Authority, and three community residents.

Neighborhood Restoration Subcommittee

Role: The role of this committee includes reviewing and making recommendations to the Steering Committee regarding Weed and Seed involvement in economic development activities

Objective: Improve the appearance, quality and availability of housing within the target area.

Composition: Restoration Committee Membership will include at least 3-5 community residents. Additional resource people will be asked to serve on the committee. Every effort will be made to have representatives from all neighborhood organizations.

Special Expertise References [if any]: Members include Jennifer Cacciapaglia, Rockford City Attorney, Larry Swacina, Director, Environmental Health, Winnebago County Health Department, Charlie Schaefer, City of Rockford, Bill Mohr, Midtown District, and four community residents.

Ad Hoc Committees – The Weed and Seed Steering Committee Chair may appoint any additional committees as deemed necessary to ensure the successful completing of the Weed and Seed initiative.

Committee Meetings – All standing committees will meet at least monthly when directly involved in scheduled implementation of Weed and Seed tasks. Committee chairs shall notify the committee members of the meeting dates, times and locations.

IV. C. Weed and Seed Site Director:

Position description: Weed and Seed Coordinator

Name/Resume or Qualifications Statement: Beverly Darsie – Current Ellis Heights Weed and Seed Coordinator. Experience includes over 20 years program planning and implementation.

How position is financed throughout the life of the strategy: Mrs. Darsie will supervise both Weed and Seed strategies in the jurisdiction with the assistance of another person that would be paid for through the KCWS.

Position Description: Weed and Seed Assistant Coordinator (Part-time)

Name/Resume or Qualifications Statement: To be hired. Position will require a minimum of a

bachelor's degree in social services and 3-5 years experience in program planning and implementation.

How position is financed throughout the life of the strategy: The strategy is to have this position funded through the Safe Haven, Patriots Gateway. Patriots Gateway has agreed to have funding for this position in place after the end of the second year of Weed and Seed funding.

During strategy development, the main duty of the Weed and Seed Coordinator is to move the site forward through the delivery of programs and services offered by the collaborating partners in order to achieve the site's goals and objectives. During strategy development the Weed and Seed Coordinator will perform the following duties:

- Check with law enforcement to gather crime data and confirm top crime problems/trends,
- Research and collect census and other demographic data about the site.
- Identify community resource and potential resources.
- Work with community residents to identify unmet needs, comparing findings from residents with secondary data sources,
- Coordinate with the City's Economic Development Department and others to track planned economic and housing development projects within the site.
- Schedule meetings and develop relationships with residents and stakeholders.
- Coordinate community assessments and share information with committee members and the community.
- Attend subcommittee meetings and ensuring meetings are documented with minutes, ensuring strategies align with Weed and Seed program guidelines.

The role of the site coordinator during implementation of the strategy will be to coordinate and facilitate the creation of collaborations to achieve the goals and objectives of the Kishwaukee Corridor Weed and Seed Strategy. The duties of the site coordinator will include the following:

- ❖ Convening meetings of the steering committee and subcommittees to develop strategy, which includes:
 - Scheduling and running meetings at times and locations that ensure the greatest attendance of residents and key stakeholders. Providing relevant information well in advance of the meeting.
 - Working with committee chairs to set the agenda.
 - Facilitating the meeting – identifying purposes for the meeting, encouraging group participation by providing adequate information regarding the business of the meeting.
 - Ensure all meetings are documented and providing minutes of meetings to all participants.
- ❖ Collecting site data to support strategy development and implementation, which includes:
 - Continuous collection of data based on expected reporting requirements, program and project development, and assessment.
 - Periodic collection of data from a variety of resources including census data, schools, health department data, law enforcement data, and planning data from City, County and others.
 - Organizing community surveys, community canvassing, and focus groups.
 - Develop community asset mapping capability using WCHD Epidemiology Department and Health Systems Research.

- ❖ Assisting with strategy progress, which includes:
 - Working with Subcommittees to develop realistic goals.
 - Working with Health Systems Research to standardize a process of accountability for assigned steering committee tasks that includes timelines, people responsible for tasks and local site reporting requirements.
 - Develop internal monitoring and reporting processes that include timelines, task status and reporting requirements.
 - Identification of the appropriate groups or individuals that have the ability to carry out the assigned tasks.
- ❖ Evaluating the strategy and helping to remove barriers to achieving Rockford W/S goals, which includes:
 - Collecting data and providing it for analysis in a timely manner to Health Systems Research (HSR), our third party evaluator.
 - Providing feedback on the analysis to the Steering Committee.
 - Use data to provide progress reports to grant administrator, DOJ-CCDO and U.S. Attorney's office.
 - Working with steering committee and subcommittees to revise goals and objectives as needed.

IV. D. Fiscal Agent:

Organization: Winnebago County Health Department

Name/Resume: J. Maichle Bacon, MPH, Public Health Administrator

Position description: Administrator

Qualifications/Record of Experience: Mr. Bacon has over 25 years experience in the public health field. He manages a budget of \$14 million annually – over half from Federal and other governmental grant funding. WCHD has a substantial history of program administration management and oversight, with sound accounting, internal control and procurement programs. As fiscal manager, Steve Derr, is responsible for monitoring each program's spending, preparing monthly expenditure reports and identifying any financial or administrative problems. A centralized office conducts accounting and procurement and is responsible for payment of bills and follows up on any related problems. Winnebago County government provides a program auditor to conduct required audits.

WCHD will manage all future Weed and Seed funds as approved by the Weed and Seed Steering Committee and in accordance with the Office of Justice Programs (OJP) Financial Guidelines. To ensure that no one entity has undue influence within the Steering Committee, the fiscal agent, Chair of the steering Committee and Site Director will not be from the same organization. As fiscal agent, Winnebago County will work cooperatively with the Steering Committee and Site Director to ensure fiscal accountability and that funds are expended as approved by CCDO and the OJP Office of the Comptroller.

IV. E. Additional Neighborhood Resource Providers:

Organization: Lutheran Social Services Agency

Strategic Importance to efforts/Contribution: Agrees to provide services for seniors in the safe haven in the target area.

Organization: Rockford Public Schools

Strategic Importance to efforts/Contribution: Agrees to investigate ways to incorporate more mothers from the target area in their pre-school parenting program, which is housed at Patriots (the safe haven).

Additional neighborhood resources include the following:

- Illinois Department of Employment Security
- Rockford Public Library
- Three schools – one junior high, 2 elementary
- Swedish American Hospital
- 9 churches
- School-linked health clinic
- Blackhawk Community Center GED programs
- 3 Homeless shelters (2 adult, 1 youth)
- Zion Development Corporation (economic development/housing)

The Steering Committee will work to involve all of the neighborhood resources in the Weed and Seed site strategy. By December 2007, it is anticipated the number of MOA's from partnering agencies will total at least 26.

V. COORDINATION COMPONENTS: (Use "bullet format".)

- All current partnering agencies have signed Memorandums of Agreements (MOA) as part of this initiative.
- The Steering Committee and the subcommittees will ensure coordination and prevention of duplication of efforts within the Weed and Seed site.
- Each subcommittee chair will serve as a member of the Steering Committee to ensure that the work of each committee is not completed without the input of other committee chairs and members.
- The Weed and Seed Coordinator will facilitate communication between subcommittees.
- Each subcommittee chair will communicate with members of the subcommittees and file reports and communications as necessary with the Coordinator and Subcommittee Chairs.
- Partner organizations will receive pertinent correspondence as needed.
- A newsletter will be created and distributed at least quarterly. We will develop a referral instrument to facilitate referrals among partnering agencies.
- The monthly Steering Committee meetings are open to all stakeholders and information sharing is encouraged.

V. A. PARTNERSHIPS, COLLABORATIONS AND FEDERAL, STATE, LOCAL, PRIVATE AND TRIBAL PROGRAM COORDINATION:

Federal Partnerships/Collaboration:

- The USAO Project Safe Neighborhoods (PSN) program will be an integral part of the Weed and Seed effort. Through multi jurisdictional cooperation among local, state, and federal law enforcement, the PSN strategy will greatly assist moving violent felons who possess firearms off the street.
- Winnebago County Health Department (WCHD) was awarded a \$1.2 million dollars HUD Lead Safe grant in January 2007 to make 100 housing units lead safe for children. The Kishwaukee Corridor is one of the designated areas for lead safe housing.

State Partnerships/Collaboration:

- WCHD is funded through Illinois Department of Public Health to offer programs to increase African-Americans' and other low-income people's access to health care.
- WCHD School-Linked Clinic, which provides medical, dental, and mental health services to children who attend school in the target area and their siblings up to age 18 regardless of ability to pay. Funded by IL Department of Human Services.

Local Partnerships/Collaboration:

- The City of Rockford is providing code enforcement and weatherization services to houses in the target area through its Community Development Block Grant.
- Workforce Investment Act board working to establish satellite office for employment and training.

Private Partnerships/Collaboration:

- Patriots Gateway will provide office space and meeting space for Weed and Seed activities
- Zion Lutheran Church will provide afterschool services to children
- Adult computer classes and access will be provided through Patriots Gateway Community Center

Tribal Partnerships/Collaboration [If any]: None

Crosscutting Partnerships/Collaboration: None

V. B. COORDINATION STRATEGIES:

Law Enforcement Coordination Within and Among W & S Elements:

The law enforcement subcommittee includes the Rockford Police Department, the Winnebago County Sheriff's Department, Illinois State Police, City of Rockford Legal Department/Neighborhood Standards/Building Department, Winnebago County Board members, FBI, United States Attorney, the Orchard Third and Haight Village neighborhood groups, the 17th Judicial Family Violence Coordinating Council, the two alderwomen from the target area and six residents. The joint funding initiatives are the Rockford Park District's community policing grant, Project Safe Neighborhoods, and State's Attorney special prosecutorial efforts.

Community Policing Linkages:

Resident input along with community police and other criminal justice official involvement is critical to the success of the strategy. Through the joint Law Enforcement/Community Policing Subcommittee meetings residents prioritize problems to be addressed by police. At these meetings, police and prosecutors disseminate information mapping the location of crimes and listing arrestees, offense and location, charges filed, court dates and prosecution status.

Prevention, Intervention and Treatment Linkages:

The primary goal of the prevention/intervention/treatment strategy is to coordinate existing services, provide for unmet needs and reduce duplication of services. The service providers are meeting regularly to discuss the needs of the Kishwaukee Corridor neighborhood. We performed a thorough assessment of current services and service providers. All providers were asked to provide information on the services they currently offer in or near the designated area and their ability to deliver future services over the next five years with or without additional funding. In addressing service gaps, the PIT committee, along with the resident focus groups, identified needed services. The committee worked with those groups that either offer these services currently in other locations or offer them in this location. We avoided duplication in this way.

Safe Haven(s) Management: The Safe Haven will be located at Patriots Gateway Center, which is in the target area. Jim Flodin, Executive Director, will manage it. Our goal is that over 70% of all services will be offered at one of the Safe Haven location.

Neighborhood Restoration Linkages:

The City's Community Development Director is heading the Neighborhood Restoration subcommittee. The Weed and Seed Strategy is aligned with the City's 2010 Plan. The City's Legal Department will work with the Winnebago County Health Department's Environmental Protection Division. This Division performs health inspections and will coordinate with the City's Legal Department.

Critical "sustainment" activities: Coordination and communication, fund development to seek different sources of funding.

V. C. ROLE OF RESIDENTS IN STRATEGY IMPLEMENTATION:

Role of residents in Law Enforcement: Resident input along with law enforcement and other criminal justice official involvement is critical to the success of the strategy. Through the Law Enforcement Subcommittee meetings residents prioritize problems to be addressed by police. At these meetings, police and prosecutors disseminate information mapping the location of crimes and listing arrestees, offense and location, charges filed, court dates and prosecution status. Information give and take will be encouraged. Information will be shared with all branches of law enforcement and they will be encouraged to attend the Law Enforcement/Community Policing subcommittee meetings.

Role of residents in the community policing element of the strategy:

Resident input along with community police is critical to the success of the strategy. Through the Community Policing Subcommittee meetings residents prioritize problems to be addressed by police. Residents will be encouraged to establish neighborhood watch groups and to become a part of community policing.

Role of residents in the prevention/intervention/treatment element of the strategy:

There is one safe haven in the target area, Patriots Gateway Community Center, and we are seeking to establish another. The residents felt the safe havens needs to be open on the weekends and that there needs to be more programming for adults. We are working with Patriots to address both of these areas. Residents are members of the PIT subcommittee, helping to make policy and establish procedures. Residents are part of the process of establishing needs and locating established resources that are willing to join the strategy.

Safe Haven(s) operations involvement: Our goal is to provide opportunities for residents to volunteer to work in the Safe Haven. Residents provided input on what resources should be located at the safe havens. Residents also plan to volunteer to help man the safe havens.

Role of residents in the neighborhood restoration element of the strategy:

Residents will be able to attend classes on home improvement and maintenance. Residents want to develop a neighborhood beautification plan and apply for a grant. Only neighborhood groups can apply for these grants, which allow them to do neighborhood activities such as conduct a clean up or plant a community garden. Residents will take part in the bi-annual clean-ups.

V. D. COMMUNICATION PLAN:

How resident leadership will be developed and maintained within the site:

Residents are provided opportunities to serve on and chair committees. We are working to develop Neighborhood organizations that will require residents to take a leadership role. We will provide workshops on an array of subjects that will assist residents to fill leadership roles and maintain the strategy over time.

Communication tools and applications:

Marketing for events will be done by the distribution of flyers and newsletters. Press releases will be sent to all forms of media for coverage. As residents become more familiar with Weed and Seed, they will become active participants and projects are successfully completed, the best marketing tool will be word of mouth. The KCWS will have a website that will provide news and updates on all of its activities.

Resident involvement on the Steering Committee/subcommittees:

Residents provided input during the needs assessment. The Weed and Seed steering committee held three focus group meetings and residents at the focus groups were asked questions about their neighborhood, what they saw as its strengths and weaknesses. Five residents are members of the steering committee.

At least three residents will be members of all subcommittees. In addition to their involvement on these subcommittees they will be responsible for recruiting resident participants. The Steering Committee recognizes the need to quickly implement one area of the work plan and use that success as a tool to encourage additional residents to participate in the initiative.

Focused/Continued outreach strategies:

In the future, the KCWS initiative will market their site through town meetings as well as a tri-fold marketing brochure, outlining committee meetings, time and location and a brief description of the

Weed and Seed initiative and its mission. It will be distributed to residents and businesses within the area. Rockford Police Officers will be asked to distribute them as they interact with residents. All community centers, safe havens, community development corporations, school and supporting churches will be given a copy for distribution.

Other communications and Public Relations Elements:

Other marketing tools will include t-shirts, pencils, pens, etc. to put the Weed and Seed name out in front for public awareness. A Weed and Seed banner will be displayed at all events sponsored by Weed and Seed.

VI. PRE-AWARD DEVELOPMENT PERIOD: (Use "bullet format".)

Efforts undertaken to date:

Weed Program:

- Substation established
- Law Enforcement Task Force established

Implementation Status:

- Completed

Performance measures:

- Substation in place and operational
- Law enforcement task force in place and operational

Outcomes:

- Law enforcement and community policing efforts increased by having substation
- Multi jurisdictional planning and activities in place to lower crime

Seed Program:

- Patriots Gateway Community Center established as safe haven
- Steering Committee sending out information to attract other service providers in the area to commit to the strategy

Implementation Status:

- Seeking funding to develop additional adult programs and extend hours
- Patriots working to develop more adult programs
- Steering Committee planning neighborhood outreach activities that will include service providers

Performance measures:

- Patriots has sufficient adult and youth programs to provide the services needed to the target community in the safe haven
- Target area service provider become part of the strategy

Outcomes:

- Adult and youth programs in place in the target area at the safe haven
- At least 85% of service providers in the target area are part of the Weed & Seed strategy

VII. PROPOSED DEVELOPMENT PLANS: (Use "bullet format".)

VII. A. MULTI-YEAR PLAN:

Description:

Based on the needs assessment and input from the coordinated law enforcement community, our multi-year plan is to address the problems of high crime, drug activity, and prostitution, and to bring more resources in the area that will increase the self-sufficiency of its residents.

The problems will be addressed in the priority listed below.

- Reduce violent crime, drug activity and prostitution in the KCWS area by 50%
- Reduce gang activity in the target area by 50%
- Provide positive opportunities for youth as an alternative to drug use, gang involvement and violent behavior
- Strengthen the KCWS site's capacity to improve the quality of life in the community by bringing in faith-based and community-based social services that provide services that have been indicated by needs assessments
- Improve the appearance, quality and availability of housing within the Target area
- Improve resident's opportunities for employment

Plan for periodic review, progress measurement, and any necessary adjustment:

- Steering committee and subcommittees will meet monthly
- Each subcommittee will make monthly reports
- Data (including law enforcement data) will be available monthly
- Evaluator will review quarterly
- Recommendations for adjustments will be reviewed at subcommittee and Steering Committee meetings and recommendations made for adjustment
- Adjustments to plan will be voted on by Steering Committee

VII. B. INITIAL TWO-YEAR PLANS:

SPECIFIC DESIGNATED FOCUS AREA PLAN DESIGN/DESCRIPTION

YEAR 1:

Law Enforcement

Goal 1: Reduce crime, prostitution and drug activity in the target area.

Objective 1: Increase crime identification and arrests of offenders

Tasks:

- Use off-duty officers for saturation patrol during peak times
- Conduct sweeps, search warrants and other field activities
- State's Attorney's office will assign a prosecutor to the site to assist citizens by addressing problems, needs that are based upon crimes and ordinance violations to increase communication with neighborhood residents
- Post Weed & Seed Enforcement Zone signs in target neighborhoods throughout the area

Objective 2: Increase apprehension and prosecution of lawbreakers and make adjudicated defendants accountable for this unlawful behavior

Tasks:

- Work with Rockford Police Department code enforcement officers to identify possible drug and other criminal activity
- Target narcotics traffickers through investigation, undercover and confidential buys and coordinate efforts with other law enforcement agencies
- USAO will use Project Safe Neighborhoods to target repeat violent offenders for federal prosecution
- State's Attorney's office will review cases from target area for possible enhancement of charges for more severe penalties dealing with drugs, weapons and repeat offenders
- State's Attorney's Office and Probation Office will seek swift filings of petitions to vacate probation, conditional discharges and court supervision

Assignment of Responsibilities

- The Rockford Police Department will maintain existing substation, located in KCWS on 7th Street and 5th Avenue. Will increase police patrol, coordinated through the substation, to target and reduce cocaine and heroin use beginning 10/01/07.
- Rockford Police Department will target prostitutes and "johns" through investigation and undercover operations and arrest offenders beginning 10/01/07-and ongoing
- Integrate information from the near 7th Street video surveillance system and make available to patrol officers via laptops -2/15/08
- Rockford Police Department, FBI, DEA, Illinois State Police will target narcotics traffickers through investigation, undercover and confidential informant buys. Information will be shared by law enforcement agencies – 10/01/07 - ongoing.
- U.S. Attorney's Office and ATE will use Project Safe Neighborhoods to target offenders for Federal prosecution. – 10/01/07 – ongoing
- Winnebago County State's Attorney's office and will pay close attention to crimes committed in the area and charge at the highest level – 10/01/07-ongoing
- Rockford Police Department will post highly visible Weed & Seed signs throughout the target area – begin 10/01/07 to be completed by 11/30/07
- State's Attorney's Office will assign designated prosecutor to assist citizens from site to address problems and ordinance violations
- State's Attorney's Office and Probation Department will coordinate filings
Began 10/01/07-ongoing

Total Estimated Cost:

Weed and Seed Funds: \$57,000 overtime.

Secured Funding commitments: City of Rockford

Funding Support/Sustainability Plan: The City has formed a hot spot task force of 25 officers. These officers will be paid for by the Rockford Police Department

Timeframe: Implementation beginning 10/01/07 and 10% goal met by 10/1/08

Performance measures:

- Increase in number of arrests.
- Number of investigations, undercover operations conducted.
- Number of repeat violent offenders targeted by Project Safe Neighborhoods.
- Number of cases reviewed by State's Attorney's Office.
- Decrease in amount of time for filing of petitions to vacate probations, conditional

- discharges, and court supervision
- Signs posted throughout Weed & Seed target area.

Outcomes:

- A 10% decrease in crimes and drug activity in the area per year as measured by crime statistics as well as surveys of the citizens to gauge the success of the strategy, resulting in a 10% reduction by 10/1/08.
- Citizens aware of Weed and seed efforts

Goal 2: Reduce gang activity in the target area.

Objective: Identify gang members, apprehend and prosecute gang offenders, provide services to gang members who are on probation.

Tasks:

- Increase the identification of the gangs, their members and the areas where they gather.
- Work with the Juvenile Probation Department to make it mandatory for gang members to attend intervention classes. Establish a procedure for the speedy apprehension, disposition, and prosecution of gang offenders.

Assignment of Responsibilities:

The Rockford Police Department Gang officers will increase their efforts to arrest gang members for violations beginning 10/1/07 and ongoing.

- Winnebago County State's Attorney's Office will review and enhance charges to get the highest prosecution for gang crimes beginning 10/1/07 and ongoing.
- Task Force (Sheriff's Dept., State Police, DEA, RPD) will use undercover officers, confidential informants and citizens to identify gang members.
- The Illinois Juvenile Probation Department officials will make it mandatory that gang members, whose arrests involve drugs, alcohol, or weapons, enter mandatory substance abuse, anger management programs.

Total Estimated Cost:

Weed and Seed Funds: \$0

Secured Funding Commitments: Rockford Public School (RPS)

Funding Support/Sustainability Plan: RPS secured a 5 year \$300,000 grant to focus on alcohol issues. They are using some of the funding for Fresh Start. Fresh Start will focus on at-risk students who have been truant for more than 30 days per school year. Fresh Start will help students get the credits they need to graduate.

Timeframe/Milestones: 10/01/07-10/1/08

Performance Measures:

- Number of arrests
- Decrease in gang graffiti
- Number of youth provided with classes
- Reduction in gang crime

Outcomes:

- A 10% decrease in gang related crimes in the area as measured by crime statistics by 10/1/08.
- A 25% increase in the participation of youth in intervention programs using current baseline by 10/1/08.

COMMUNITY POLICING

Goal 1: Reduce resident fear of crime

Objectives: Law enforcement will improve contact and communication with residents

Tasks:

- Raise visibility of police within areas defined by the residents as specific locations where residents do not feel safe
- Develop a comprehensive strategy to increase lighting to increase public safety at these locations
- Develop neighborhood watch groups
- Conduct home security and fire safety surveys
- Provide free gunlocks to residents
- Establish a monthly newsletter through a neighborhood association or church
- Weed and Seed Coordinator will work on monthly newsletter
- Promote use of Crime Stoppers or hotline to report crimes
- Increase the participation of renters, landlords and property managers in neighborhood groups

Assignment of Responsibilities:

- The Rockford Police Department Community Police Officer and the designated State's Attorney prosecutor will recruit and train neighborhood watch groups, with the goal of having at least two new watch groups by the end of the second year. The Community Police will provide resident education regarding Crime Stoppers and hotline.
- City and County environmental and legal departments will conduct home surveys for fire and safety. Community Police Officer will coordinate efforts. Larry Swacina, Environmental Director of the Health Department, and Jennifer Cacciapaglia, City Attorney will coordinate efforts.
- Site Coordinator establish website and on monthly newsletter – goal to establish website within the first three months of operation and newsletter within first six months of operation.
- The City of Rockford will assess new lighting needs by 12/31/07.
- The Weed and Seed Coordinator will seek funding to add survey lights with the goal of having at least 10% of lights needed by 10/1/08.

Total Estimated Cost:

Weed and Seed Funds: \$18,300

Secured Funding Commitments: The Winnebago County Health Department and City of Rockford

Funding Support/Sustainability Plan: The WCHD along with the City Code Enforcement Officers will provide inspections for this area.

Timeframe/Milestones:

Beginning 10/01/07 –9/30/08.

- At least one new neighborhood watch group will be established
- Community Police will conduct at least one activities to inform residents regarding the use of Crime Stoppers and the hotline
- City and County environmental and legal departments will conduct home surveys of at least 50 homes for fire and safety
- Website constructed

- Monthly newsletter being published and distributed
- The City of Rockford will assess new lighting needs

Performance Measures:

- Number of neighborhood watch group trained
- Conduct neighborhood surveys to monitor how the residents perceive the safety of their neighborhood
- Residents will be familiar with Crime Stoppers and the hotline as indicated by post-survey results by 10/1/08
- Number of homes surveyed
- Number of homes/areas where lighting needs assessed

Outcomes:

- By the end of year one, at least one neighborhood watch group trained
- Survey results show an increase in number of residents that feel safe in their neighborhood
- 10% increase in number of calls to hotline by residents
- 50 homes surveyed by 10/1/08
- All lighting needs assessed by 10/1/08

PREVENTION/INTERVENTION/TREATMENT

Goal 1: Provide positive opportunities for youth as an alternative to drug use, gang involvement and violent behavior

Objective:

Increase the number of youth that attend programs offered during after school, non school days and summer in the target area that provide academic and age appropriate recreational activities and life skills programming (as means to reduce crime)

Tasks

- Work with the Probation Department and area schools to identify at-risk youth that would benefit from Fresh Start and other for at-risk youth conducted through a partnership between Patriots Gateway Center and the Rockford Police Department and Winnebago County Probation Department.
- Increase the number of youth, age 11-17 that participates in out-of-school hours programming at Patriots Gateway Community Center, the Boys & Girls Club, Zion Lutheran Church, and the Salvation Army.

Assignment of Responsibility:

- The Rockford Police Department and Patriots will offer the Dukes & Dialogue program, a program that teaches conflict resolution and resistance skills along with gang awareness education.
- The Probation Department and Patriots will increase activities to recruit for the program by contacting schools, creating PSA's, etc.
- Site Coordinator will assist area agencies to increase recruitment efforts through allowing them to post on website, recruit through Weed & Seed newsletter, highlight their programs at Steering Committee meetings and neighborhood functions.

Total Estimated Cost:

Weed and Seed Funds: \$0

Secured Funding Commitments: Patriots Gateway Community Center, Winnebago County Funding Support/Sustainability Plan: Patriots Gateway Community Center will provide afterschool tutoring program funding through a three-year grant.

Timeframe/Milestones:

Programs are conducted year round. Recruitment/marketing effort will begin 10/01/07 and be ongoing.

Performance Measures:

- Number and quality of marketing efforts made by organizations compared to previous year
- Number and ages of new program participants
- Intensity of treatment, e.g. number of programs attended, number of hours attended program compared to FY 2006 numbers
- Number of at-risk youth and youth on probation attending programming using 10/1/06-9/30/07 numbers as baseline

Outcome:

- Increase the number of youth on probation attending Dukes & Dialogue by 50% by 10/1/08 over baseline number.
- Increase number of youth ages 11-17 attending programs by 25% by 10/1/08 over baseline number

Goal 2: To develop Patriots Gateway Community Center as a Safe Haven for adults in the target area that provides services that increase their self-sufficiency.

Objectives:

- Identify services that are needed in the target area by adults and provide services in the Safe Haven
- Increase use of existing adult services provided in the Safe Haven
- Facilitate linkages to existing services that are available in the target area

Tasks

- Identify services needed that related to the Weed & Seed Mission by the end of the Second Quarter
- Secure data regarding the services currently being provided adults that reside in the targeted area by the end of the Second Quarter
- Market services currently provided (computer learning center, computer access, Internet access, job training, parent education)
- Develop resource book of available services for residents

Assignment of Responsibilities:

- Site Coordinator will work with Patriots Gateway Community Center to extend hours for adults, market existing adult programs, and develop appropriate programs to fill service gaps
- Develop protocol for monitoring program outcomes
- Patriots Gateway Executive Director will increase activities for adults and ensure adults are aware of services
- PIT Committee and Site Coordinator develop Resource Book of service organizations and services

Total Estimated Cost:

Weed and Seed Funds: \$0

Secured Funding/Commitments: IL Department of Commerce

Funding Support/Sustainability Plan: One of the community center's goals is to provide adults with GED and employment training. We are seeking to create a satellite office funded with Workforce Investment funding.

Timeframe/Milestones

10/01/07-10/1/08.

Performance Measures:

- Service needs identified
- Resource book compiled and available to residents
- Secure data regarding the services currently being provided adults that reside in the targeted area by the end of the Second Quarter
- Quality and completeness of resource book
- Increase in number using existing services as compared to baseline (usage for FY 2006/7
- Number of individuals using the Resource book
- Number of linkages made

Outcomes:

- Patriots Gateway Community Center extends hours for adults to 8 p.m. by 12/31/07.
- Patriots markets program and increases attendance by 25% over 2006/7 baseline numbers by 10/1/08.
- Increased use of the Community Technology Center at Patriots.
- Develop protocol for monitoring program outcomes
- Resource Book of service organizations and services offered available for use by residents by 3/31/08
- Individuals linked to opportunities to gain skills that lead to self-sufficiency and economic independence.

NEIGHBORHOOD RESTORATION STRATEGY

Goal 1: Improve the appearance, quality and availability of housing within the target area

Objectives:

- To preserve, protect and improve the existing housing stock
- To reduce the number of deteriorated and unsafe structures
- To use the graffiti-removal program that involves youth and adults
- Conduct quarterly neighborhood cleanups to rid the community of unwanted trash and other safety hazards
- Increase the number of homeowners
- To use the Youth Build Americorp Fellow program to repair homes in the target area

Tasks:

- Schedule bi-annual neighborhood Standard sweeps for abandoned vehicles, garbage, weeds, etc. and systematic housing inspections
- Create a problem property team and prioritize list and refer to city officials
- Offer programs to address code deficiencies for owner occupants and investor owners, with priority given to seniors and single parent families

- Ensure that property owners and tenants are aware of their responsibilities and rights regarding sanitary and safe living conditions
- Hold regular meetings and work with property owners, managers and activity coordinators of subsidized and public housing to address property maintenance concerns
- Identify resources for homeowners
- Work with neighborhood organization's to encourage and facilitate, develop and submit a neighborhood grant for beautification
- To implement beautification plan
- To engage with local businesses to encourage community support
- Create a tenant training program and educate residents on community standards and inexpensive ways to beautify their rental unit

Assignment of Responsibilities:

- City and County Environmental and Legal Departments will conduct code inspections, issue notices, and provide assistance to residents and/or landlords to meet code
- Site Coordinator will work with Youth Build and other groups to secure volunteers for clean ups and beautification efforts
- Rockford Police Department Community Policing Division will arrange neighborhood clean-ups
- Patriots Gateway, Midtown District, Zion Lutheran Church will assist in applying for grants, and securing youth and adult volunteers for neighborhood beautification and clean-up activities
- Winnebago County Health Department, Amcore Bank, City of Rockford and Rockford Housing Authority will offer homeowner ship training classes
- Grants committee established to assist neighborhood groups to apply for beautification grants
- Neighborhood Restoration Committee develop Neighborhood Beautification Plan by 12/31/07

Total Estimated Cost:

Weed and Seed Funds: \$0

Secured Funding Commitments: WCHD & City of Rockford

Funding Support/Sustainability Plan: Code enforcement is part of the ten-year plan for the City of Rockford and the Health Department.

Timeframe/Milestones:

The strategy will begin 10/01/07 and be ongoing

Performance Measures:

- Number of neighborhood Standard sweeps for abandoned vehicles, garbage, weeds, etc. and systematic housing inspections
- Number of referrals for code violations compared to baseline year 2006
- Number of code deficiencies addressed compared to number of violations
- Number of meetings held with homeowners, landlords and the number of attendees
- Quantify and quality of information provided to homeowners
- Number of beautification grants applied for and number received – how many applied for by neighborhood groups
- Beautification plan developed
- In targeted areas, neighborhood residents will report a 12% improvement in the

neighborhood/Block conditions by 10/1/08

(Plans to use a pre- & post-survey from the CDC "Measuring Violence-related Attitudes, Beliefs, and Behaviors Among Youth")

- To engage with local businesses to encourage community support
- A tenant-training program developed

Outcomes:

- By 10/1/08, a minimum of 25 people will complete one of the home purchasing workshops
- By 2/28/08, at least one neighborhood groups will apply Community Foundation for a grant
- Will correct 10 disorderly/nuisance properties by 10/1/08
- Complete at least one beautification activity by 10/1/08
- Four neighborhood clean ups were conducted by 10/1/08

YEAR 2:

LAW ENFORCEMENT

Goal 1: Reduce crime, prostitution and drug activity in the target area.

Objective 1: Increase crime identification and arrests of offenders

Tasks:

- Use off-duty officers for saturation patrol during peak times
- Conduct sweeps, search warrants and other field activities
- State's Attorney's office will assign a prosecutor to the site to assist citizens by addressing problems, needs that are based upon crimes and ordinance violations to increase communication with neighborhood residents

Objective 2: Increase apprehension and prosecution of lawbreakers and make adjudicated defendants accountable for this unlawful behavior

Tasks:

- Work with Rockford Police Department code enforcement officers to identify possible drug and other criminal activity
- Target narcotics traffickers through investigation, undercover and confidential buys and coordinate efforts with other law enforcement agencies
- USAO will use Project Safe Neighborhoods to target repeat violent offenders for federal prosecution
- State's Attorney's office will review cases from target area for possible enhancement of charges for more severe penalties dealing with drugs, weapons and repeat offenders
- State's Attorney's Office and Probation Office will seek swift filings of petitions to vacate probation, conditional discharges and court supervision

Assignment of Responsibilities

- The Rockford Police Department will maintain existing substation, located in KCWS on 7th Street and 5th Avenue. Will increase police patrol, coordinated through the substation, to target and reduce cocaine and heroin use beginning 10/01/08.
- Rockford Police Department will target prostitutes and "johns" through investigation and undercover operations and arrest offenders beginning 10/08/07-and ongoing.
- Integrate information from the near 7th Street video surveillance system and make available to patrol officers via laptops

- Rockford Police Department, FBI, DEA, Illinois State Police will target narcotics traffickers through investigation, undercover and confidential informant buys. Information will be shared by law enforcement agencies – 10/01/08 - ongoing.
- U.S. Attorney's Office and ATFE will use Project Safe Neighborhoods to target offenders for Federal prosecution. – 10/01/08 – ongoing
- Winnebago County State's Attorney's Office and will pay close attention to crimes committed in the area and charge at the highest level – 10/01/08-ongoing
- State's Attorney's Office will maintain designated prosecutor to assist citizens from site to address problems and ordinance violations
- State's Attorney's Office and Probation Department will coordinate filings Beginning 10/01/08-ongoing

Total Estimated Cost:

Weed and Seed Funds: \$57,000 overtime.

Secured Funding commitments: City of Rockford

Funding Support/Sustainability Plan: The City has formed a hot spot task force of 25 officers. These officers will be paid for by the Rockford Police Department.

Timeframe: Implementation beginning 10/01/08 and 20% goal met by 10/1/09

Performance Measures:

- Increase in number of arrests
- Number of investigations, undercover operations conducted
- Number of repeat violent offenders targeted by Project Safe Neighborhoods
- Number of cases reviewed by State's Attorney's Office
- Decrease in amount of time for filing of petitions to vacate probations, conditional discharges, and court supervision
- Signs posted throughout Weed & Seed target area

Outcomes:

- A 20% decrease in crimes and drug activity in the area as measured by crime statistics as well as surveys of the citizens to gauge the success of the strategy by 10/6/09.
- Citizens aware of Weed and seed efforts

Goal 2: Reduce gang activity in the target area.

Objective: Identify gang members, apprehend and prosecute gang offenders, provide services to gang members who are on probation

Tasks:

- Increase the identification of the gangs, their members and the areas where they gather
- Work with the Juvenile Probation Department to make it mandatory for gang members to attend intervention classes. Establish a procedure for the speedy apprehension, disposition, and prosecution of gang offenders.

Assignment of Responsibilities:

- The Rockford Police Department Gang officers will increase their efforts to arrest gang members for violations beginning 10/1/08 and ongoing.
- Winnebago County State's Attorney's Office will review and enhance charges to get the highest prosecution for gang crimes beginning 10/1/08 and ongoing
- Task Force (Sheriff's Dept., State Police, DEA, RPD) will use undercover officers,

confidential informants and citizens to identify gang members

Total Estimated Cost:

Weed and Seed Funds: \$0

Secured Funding Commitments: Rockford Public School (RPS)

Funding Support/Sustainability Plan: RPS secured a 5 year \$300,000 grant to focus on alcohol issues. They are using some of the funding for Fresh Start. Fresh Start will focus on at-risk students who have been truant for more than 30 days per school year. Fresh Start will help students get the credits they need to graduate.

Timeframe/Milestones: 10/01/08-10/1/09

Performance Measures:

- Number of arrests
- Decrease in gang graffiti
- Number of youth provided with classes
- Reduction in gang crime

Outcomes:

- A 20% decrease in gang related crimes in the area as measured by crime statistics by 10/6/09.
- A 50% increase in the participation of youth in intervention programs using 2006 baseline by 10/7/09.

COMMUNITY POLICING

Goal 1: Reduce resident fear of crime

Objectives: Law enforcement will improve contact and communication with residents

Tasks:

- Raise visibility of police within areas defined by the residents as specific locations where residents do not feel safe
- Develop neighborhood watch groups
- Conduct home security and fire safety surveys
- Provide free gunlocks to residents
- Promote use of Crime Stoppers or hotline to report crimes.
- Increase the participation of renters, landlords and property managers in neighborhood groups

Assignment of Responsibilities:

- The Rockford Police Department Community Police Officer and the designated State's Attorney prosecutor will recruit and train neighborhood watch groups, with the goal of having at least two new watch groups by the end of the second year. The Community Police will provide resident education regarding Crime Stoppers and hotline.
- City and County environmental and legal departments will conduct home surveys for fire and safety. Community Police Officer will coordinate efforts. Larry Swacina, Environmental Director of the Health Department and Jennifer Cacciapaglia, City Attorney will coordinate efforts.
- Site Coordinator maintain website and monthly newsletter.
- The Weed and Seed Coordinator will seek funding to add survey lights with the goal of having at least 20% of lights needed by 10/7/09.

Total Estimated Cost:

Weed and Seed Funds: \$18,300

Secured Funding Commitments: The Winnebago County Health Department and City of Rockford

Funding Support/Sustainability Plan: The WCHD along with the City Code Enforcement Officers will provide inspections for this area.

Timeframe/Milestones:

Beginning 10/01/08 and completed by 10/1/09.

- At least two new neighborhood watch groups, will be established. Community Police will conduct at least two activities to inform residents regarding the availability of Crime Stoppers and the hotline.
- City and County environmental and legal departments will conduct home surveys of at least 50 homes for fire and safety
- Website kept updated
- Monthly newsletter being published and distributed

Performance Measures:

Number of neighborhood watch groups trained

- Neighborhood survey to monitor how the residents perceive the safety of their neighborhood.
- Residents will be familiar with Crime Stoppers and the hotline as indicated by post-survey results by 10/7/09
- Number of homes surveyed

Outcomes:

- By the end of two years, at least two neighborhood watch groups trained
- Survey results show an increase in number of residents that feel safe in their neighborhood
- 20% increase in number of calls to hotline by residents
- 100 homes surveyed by 10/7/09

PREVENTION/INTERVENTION/TREATMENT

Goal 1: Provide positive opportunities for youth as an alternative to drug use, gang involvement and violent behavior

Objective:

Increase the number of youth that attend programs offered during after school, non school days and summer in the target area that provide academic and age appropriate recreational activities and life skills programming (as means to reduce crime)

Tasks:

- Continue to work with the Probation Department and area schools to identify at-risk youth that would benefit from inclusion in programs for at-risk youth conducted through a partnership between Patriots Gateway Center and the Rockford Police Department and Winnebago County Probation Department
- Continue to increase the number of youth, age 11-17 that participates in out-of-school hours programming at Patriots Gateway Community Center, the Boys & Girls Club,

Zion Lutheran Church, and the Salvation Army

Assignment of Responsibility:

- The Rockford Police Department and Patriots will offer the second year of the Dukes & Dialogue program
- The Probation Department and Patriots will continue their outreach efforts to recruit for the program
- Site Coordinator will assist area agencies to increase recruitment efforts through allowing them to post on website, recruit through Weed & Seed newsletter, highlight their programs at Steering Committee meetings and neighborhood functions

Total Estimated Cost:

Weed and Seed Funds: \$0

Secured Funding Commitments: Patriots Gateway Community Center, Winnebago County

Funding Support/Sustainability Plan: Patriots Gateway Community Center will provide afterschool tutoring program funding through a three-year grant.

Timeframe/Milestones:

Programs are conducted year round. Recruitment/marketing effort will begin 10/01/08 and be ongoing

Performance Measures:

- Number and quality of marketing efforts made by organizations compared to previous year
- Number and ages of new program participants
- Intensity of treatment, e.g. number of programs attended, number of hours attended program compared to FY 2006 numbers
- Number of at-risk youth and youth on probation attending programming using 10/1/06-9/30/07 numbers as baseline

Outcome:

- Increase the number of youth on probation attending Dukes & Dialogue by 50% by 10/1/09 over baseline number.
- Increase number of youth ages 11-17 attending programs by 50% by 10/1/09 over baseline number

Goal 2: To develop Patriots Gateway Community Center as a Safe Haven for adults in the target area that provides services that increase their self-sufficiency.

Objectives:

- Conduct new needs assessment to ensure we are meeting emerging needs to identify services that are needed in the target area by adults and provide services in the Safe Haven.
- Continue outreach efforts to increase use of existing adult services provided in the Safe Haven.
- Facilitate linkages to existing services that are available in the target area.

Tasks

- Identify services any new services needed that related to the Weed & Seed Mission by the end of the Second Quarter of year 2.
- Survey community organizations to determine if new services are being offered in the area that would benefit residents of the target area by the end of the Second Quarter of

year 2.

- Continue to market services.
- Update resource book of available services as needed.

Assignment of Responsibilities:

- Site Coordinator will work with Safe Haven market existing adult programs, and develop appropriate programs to fill any emerging service gaps.
- Patriots Gateway Executive Director will continue its outreach efforts.
- PIT Committee and Site Coordinator maintain updated Resource Book of service organizations and services.

Total Estimated Cost:

Weed and Seed Funds: \$0

Secured Funding/Commitments: IL Department of Commerce

Funding Support/Sustainability Plan: Services being paid for by service providers through local and government grants.

Timeframe/Milestones: Beginning 10/01/08-10/1/09.

Performance Measures:

- Service needs identified.
- Resource book updated as needed
- Conducted new needs survey
- Quality and completeness of resource book
- Increase in number using existing services as compared to baseline (usage for FY 2006/7
- Number of individuals using the Resource book
- Number of linkages made

Outcomes:

- Patriots and Site Coordinator markets program and increases attendance by 50% over 2006/7 baseline numbers by 10/1/09
- Increased use of the Community Technology Center at Patriots
- Resource Book of service organizations and services offered is up to date and available for use by residents
- Individuals linked to opportunities to gain skills that lead to self-sufficiency and economic independence

NEIGHBORHOOD RESTORATION STRATEGY

Goal 1: Improve the appearance, quality and availability of housing within the target area.

Objectives:

- To preserve, protect and improve the existing housing stock
- To reduce the number of deteriorated and unsafe structures
- To use the graffiti-removal program that involves youth and adults
- Continue quarterly neighborhood cleanups to rid the community of unwanted trash and other safety hazards
- Increase the number of homeowners
- To use the Youth Build Americorp Fellow program to repair homes in the target area

Tasks:

- Schedule bi-annual neighborhood Standard sweeps for abandoned vehicles, garbage, weeds, etc. and systematic housing inspections
- Problem property conduct survey of property, create a prioritize list ad provide to city officials
- Continue to offer programs to address code deficiencies for owner occupants and investor owners, with priority given to seniors and single parent families
- Ensure that property owners and tenants are aware of their responsibilities and rights regarding sanitary and safe living conditions
- Hold regular meetings and work with property owners, managers and activity coordinators of subsidized and public housing to address property maintenance concerns
- Identify resources for homeowners
- Work with neighborhood organization's to encourage and facilitate, develop and submit a neighborhood grant for beautification
- To implement beautification plan
- Continue efforts to engage with local businesses to encourage community support
- Continue tenant training program to educate residents on community standards and inexpensive ways to beautify their rental unit

Assignment of Responsibilities:

- City and County Environmental and Legal Departments will conduct code inspections, issue notices, and provide assistance to residents and/or landlords to meet code
- Site Coordinator will work with Youth Build and other groups to secure volunteers for clean ups and beautification efforts
- Rockford Police Department Community Policing Division will arrange neighborhood clean-ups
- Patriots Gateway, Midtown District, Zion Lutheran Church will assist in applying for grants, and securing youth and adult volunteers for neighborhood beautification and clean-up activities
- Winnebago County Health Department, Amcore Bank, City of Rockford and Rockford Housing Authority will offer homeowner ship training classes
- Grants committee established to assist neighborhood groups to apply for beautification grants
- Neighborhood Restoration Committee will update Neighborhood Beautification Plan as necessary by 12/31/08

Total Estimated Cost:

Weed and Seed Funds: \$0

Secured Funding Commitments: WCHD & City of Rockford

Funding Support/Sustainability Plan: Code enforcement is part of the ten-year plan for the City of Rockford and the Health Department.

Timeframe/Milestones: 10/1/08-10/1/09

Performance Measures:

- Number of neighborhood Standard sweeps for abandoned vehicles, garbage, weeds, etc. and systematic housing inspections
- Number of referrals for code violations compared to baseline of 2006
- Number of code deficiencies addressed compared to number of violations
- Number of meetings held with homeowners, landlords and the number of attendees

- Quantify and quality of information provided to homeowners
- Number of beautification grants applied for and number received – how many applied for by neighborhood groups
- Beautification plan updated (if needed)
- In targeted areas, neighborhood residents will report a 15-25% improvement in the neighborhood/Block conditions by 10/1/09
(Plans to use a pre- & post-survey from the CDC “Measuring Violence-related Attitudes, Beliefs, and Behaviors Among Youth”)
- To engage with local businesses to encourage community support
- A tenant-training program developed
- Number of neighborhood clean ups conducted

Outcomes:

- By 10/1/09, a minimum of 50 people will complete one of the home purchasing workshops
- By 2/28/09, at least two neighborhood groups will apply for grant to Community Foundation
- Will correct 20 disorderly/nuisance properties by 10/6/09
- Complete at least two beautification activities by 10/31/09
- Eight neighborhood clean ups conducted by 10/1/09

VII. C. PERFORMANCE MEASURES: (Use “bullet format”.)

How partners will track, evaluate, and report progress and performance measures on an ongoing basis:

- Subcommittee reports will be generated monthly. Process and Outcomes Reports will be generated quarterly.
- The goal of the evaluation of the Kishwaukee Corridor Weed and Seed Strategy is to assess the impact of this strategy in achieving its stated goals and objectives. The evaluation of KCWS will focus on:
 - Documenting changes in the level of crime in the designated neighborhood that result from KC Weed and Seed (Process Evaluation)
 - Documenting the benefits of KC Weed and Seed strategy to residents in the neighborhood (Outcome evaluation)
 - Other indicators of improvements in the neighborhood, e.g. new businesses, fewer home vacancies

How process changes (workload, activities, etc.) will be measured:

- KCWS will keep track of the changes in policies, procedures and capacity that result from involvement with KCWS
- Changes monitored via meeting minutes, official documents, agency memos, attendance rosters and regular assessments of procedures and capacity
- Agencies/organizations will provide annual self-assessments of services provided in the area. Steering Committee membership will be monitored by minutes of meetings, rosters, actions taken and self-analysis

How impacts/outcomes will be measured:

Baseline data for the areas targeted and the city as whole:

- We will use as baseline measurements, all the data collected to create the strategy
- Of particular importance is the Rockford Police Annual Report for 2004 and 2005 (The RPD began 10/1/05 collecting data on calls, response to calls, etc. for evaluation purposes)
- City of Rockford Community Development Department statistical information regarding boardups and code violations
- Resident surveys/focus groups

Specific indices by which target crime(s) will be reduced through the initiative:

- ❖ KCWS will attempt to reduce crime and increase residents' feelings of safety by increasing the presence and policing effort of the Rockford Police Department and increasing community policing.
 - Data to be collected include comparisons of crime bi-annually to identify changes in activity, reports from residents, police assignment records, and police meetings with residents
 - Data to be collected to evaluate feelings of safety include surveys of residents' perception of safety compared to previous year, proposed or implemented changes in police policies and procedures, police/city responsiveness to complaints
- ❖ Improve police/residents relations – KCWS will attempt to build communication between the police and residents. Data collected will include survey of residents, neighborhood meeting minutes, interview of residents, community pride activities, block party activities, and neighborhood association activities.
- ❖ Prevention/Intervention/Treatment - Are existing services and/or needed services supplied that meet the needs of the residents?
 - KCWS will provide positive activities for youth that prevent their joining gangs, using drugs, being involved in negative activities
 - Data to be collected include re-survey of services presently offered, were recommended services implemented in the community, enrollment records, evaluations of services offered, residents' perception of services offered, decreases in crime and other indicators, Safe Haven developed, youth council rolls and minutes of meetings, evidence of collaborations.
- ❖ Neighborhood Restoration Strategy – Did the strategy improve the appearance of the neighborhood?
 - Increase the number of homes and lawns in good repair through neighborhood partnerships and coalitions.
 - Data to be collected include number of youth signed up to help with maintenance, number of homes/lawns worked on by neighborhood groups and others, repairs made by City and others, code violations reported compared to previous year, and code violations complied with compared to previous year.

Who will be responsible for conducting the assessment:

- Karen Lytwyn, Information Service Specialist at Health Systems Research, Division of the University of Illinois College of Medicine at Rockford.

Qualifications:

- Karen holds a Masters in Public Health from the University of Illinois at Chicago, a Master of Arts in Sociology from the University of Houston and a Bachelors of Arts in Criminal Justice-Sociology from Northern Illinois University.
- Karen is a qualified evaluator, with more than 16 years experience in the field.

Decision process used to select this person/agency:

Steering Committee selected Ms. Lytwyn for the following reasons:

- Broad knowledge of the Weed and Seed problem areas
- The evaluator has attended all of the meetings of the Steering Committee
- HSR services faculty, students and community organizations throughout Illinois, but primarily in the northern part of the State
- HSR is designated as a Census affiliate and houses a large repository of demographic information, vital statistics, health and social indicators
- Services include survey research, community profiles, needs assessments, feasibility studies, focus groups, key informant interviews, program evaluation and strategic planning

Methodologies for reporting, monitoring, and assessment:

How the assessment will be carried out:

- ❑ Documenting changes in the level of crime in the designated neighborhood that result from KC Weed and Seed (Process Evaluation)
- ❑ Documenting the benefits of KC Weed and Seed strategy to residents in the neighborhood (Outcome evaluation).
- ❑ Other indicators of improvements in the neighborhood, e.g. new businesses, fewer home vacancies.

Process/frequency by which reports will be generated:

- Process reports generated quarterly
- Outcome data reports generated monthly.
- Final outcome report generated annually

How measurable outcomes will be monitored:

- Crime data supplied by Law Enforcement Committee on a monthly basis
- PIT activities supplied by PIT Committee on a monthly basis
- Neighborhood Restoration activities supplied by NR Committee on a monthly basis
- Information verified as needed by Evaluator

Description of U.S. Attorney office and advisory committee oversight:

- The Steering Committee will provide planning and oversight to the KCWS evaluation plan and evaluation activities.
- All information will be provided to U.S. Attorney's Office by evaluator and W&S Coordinator.

VIII. BUDGET, SUSTAINABILITY AND LEVERAGING:

VIII. A. BUDGET DETAIL AND BUDGET NARRATIVE

Budget Detail Worksheet- The worksheet should provide the detailed computation for each budget line item. The worksheet must list the cost of each item and show how the cost was calculated. For example, cost per personnel should show the annual salary rate and the percentage of time devoted to the project for each employee paid through grant funds. The budget detail worksheet should present a complete and detailed itemization of all proposed costs. **Budget detail utilizes OMB Form 1121-0188, which may be found at: http://www.ojp.usdoj.gov/Forms/budget_fillable.pdf**

Budget Narrative: The narrative should describe each budget item and relate it to the appropriate budget activity. It should closely follow the content of the budget detail worksheet and provide justification for all proposed costs. In the budget narrative the applicant should explain fringe benefits were calculated, how travel costs were estimated, why particular items of equipment or supplies must be purchased and how overhead was calculated. The budget narrative should justify the specific items listed on the budget detail worksheet (particularly supplies, travel and equipment) and demonstrate that all costs are reasonable.

Provide the information in the following format:

Personnel (\$166,744)	<p>Summary</p> <ol style="list-style-type: none"> 1) A request of \$25,000 will cover personnel costs for the full-time Weed and Seed Assistant. The Assistant will be stationed at the Weed & Seed Safe Haven. S/he will coordinate events, assist with coordinating meetings, marketing, correspondence, accounting, and other duties as assigned. 2) A request of \$57,000 will cover the cost for hiring back retired officers and pay overtime for Officers involved in a Joint Law Enforcement Operation within the designated area. This will be a combined effort to saturate the area with joint agencies. 3) A request of \$9,600 will assist in the cost incurred to increase supervision of youth on parole/probation (officers vary). 4) A match of \$36,600 will pay for the Community Police Officer, Carla Redd. 5) A request of \$18,300 will pay for a part-time Community Police Officer to be stationed at the sub-station on 7th Street.
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	<ol style="list-style-type: none"> 6) A request of \$7,644 will cover the cost of 3 hours per day, seven days a week (20 hours) x 52 weeks for a community outreach worker TBD. 7) A match amount of \$12,600 will cover the personnel cost for one Code Enforcement Officer who will dedicate 35% of their time on code enforcement efforts within the designated area.
Fringe \$31,814	<p>Summary</p> <ol style="list-style-type: none"> 1) A request of \$20,297 will cover the fringe benefits for the Weed and Seed Assistant (TBD) Darsie. A breakdown of the rate is included in the Budget Detail Worksheet. 2) A match amount of \$11,517 will cover the fringe benefits for the other Law Enforcement Personnel; Code Enforcement Officer and Community Police Officers at a rate of 14.94%. A breakdown of the rate is included in the Budget Detail Worksheet.
Travel \$7,500	<p>Summary</p> <ol style="list-style-type: none"> 1) A request of \$7,500 to cover the costs to travel to Weed and Seed conferences and meetings. We estimated the cost of CCDO-sponsored conference travel to be approximately \$1,000 per trip, with two people in attendance of a total of three trips (\$1,000 x 3 people x 2 trips). 2) For one regional/statewide meeting, we estimate \$500 per person, with three people traveling (\$500 x 3 people x 1 trip). We realize that prior to any travel, the site needs pre-approval by CCDO. These estimated trips include representation by one law enforcement officer per trip.
Equipment \$2,811	<p>Summary</p> <ol style="list-style-type: none"> 1) A request of \$1,800 for a year's computer lease and printer/fax/copier (\$600) a year for the Weed and Seed Assistant and Coordinator to conduct Weed and Seed business via e-mail, Internet, etc, to help prepare required reports to the Office of Justice Programs, and to prepare newsletters for residents in the designated area. 2) A match of \$1,011 for 1 laptops (lease) and printer for the Officers involved in the Joint Law Enforcement Task Force.
Supplies \$13,964	<p>Summary</p>

	<ol style="list-style-type: none"> 1) A request of \$2,714 will be to cover supply costs for the Assistant and Coordinator in the Weed and Seed office. 2) A request for lighting and locks for the residents so they are safe in their community. We (Joint task Force) will provide 50 new families with motion detective lights and deadbolt locks on their doors. The cost will be \$75 for the lights and \$100 for the deadbolts. 3) Public Relations Publications in the amount of \$3,000 will be used to inform the community of services available at the Safe Haven.
Construction \$0	Summary
Consultants/Contracts \$1,200	Summary Karen Lytwyn, Health Systems Research, will conduct evaluation of first year's activities. Costs are estimated at \$100/hour for 12 hours.
Other \$9,300	Summary <ol style="list-style-type: none"> 1) Office space will be needed for the Joint Law Enforcement Task Force (\$7,200). The nature of an undercover task force causes the need for separate meeting space to ensure the integrity of the operation is not compromised (\$600 per month for 12 months). 2) A request of \$2,100 will cover one year's cost of base monthly service for the 5 Citizen Police Academy cellular phones.
Total Federal grant/funding dollars which will be incorporated into the project: \$175,000	
Total state/local grant/funding dollars which will be incorporated into the project: \$58,333	
Total other funds leveraged which will be incorporated into the project: _\$0_____	
VIII. B. SUSTAINABILITY AND LEVERAGING: Plans to leverage community resources in support of Weed and Seed strategy and sustainability efforts that will allow building volunteer, in-kind, financial and other support that will enable the strategy to continue long-term:	

The KCWS can leverage a diverse funding base by using, building upon, and expanding funded programming, which already exists in the jurisdiction. Many of our current and potential partners bring a wide collection of in-kind resources in the form of staff and programming, whose operating monies originate from Federal, state and local funding as well as grants from private foundations and corporations. Leveraged funding dedicated to the Weed and Seed designated neighborhood include, but are not limited to the following:

- \$100,000 in local, CDBG, HUD and private funding for improvements to housing in the designated area
- \$31,840 in State of Illinois Department of Commerce & Economic Opportunity funds to provide a Computer Technology Center for access and employment training, located in the Safe Haven in the designated area
- \$100,000 from State of Illinois Teen REACH funds to provide after school programming in the Safe Haven in the designated area
- \$30,000 from Rockford Park District to provide recreational programming in the designated area

Total planned leveraged funding to date: \$261,840

One of the goals of the KCWS Steering Committee is to seek funding to sustain the program after the first two years. Our plan to do this include the following:

- Sustaining neighborhood groups developed for every neighborhood providing increased civilian policing of areas, reducing the need for high levels of law enforcement personnel
- Safe Haven (Patriots Gateway Community Center) seeking funding for Coordinator position to coordinate all elements of the Weed and Seed strategy
- Developing faith-based and community based partnerships so all elements of PIT funded locally
- The Health Department and City code enforcement officers will use other funds than Weed and Seed to bring the neighborhood back to standards.
- The Orchard Third has a 501c3 they have applied for
- School district will have a \$300,000 grant each year to serve truancy.
- Substation provided by Rockford Police Department.

Our goal is to be self-sustaining for the activities conducted in year one and two by December 2009.

OTHER ADDITIONAL REQUIREMENTS: *(As Appropriate):* Standard forms for many of the above requirements as well as forms for first-time grantees can be found at: www.ojp.usdoj.gov/forms.htm

COMMUNITY CONTACT INFORMATION: *(Indicate by asterisk the contact person(s) with whom CCDO should communicate for follow-up on the application.)*

UNITED STATES ATTORNEY Name: <u>Patrick Fitzgerald</u> Title: <u>Assistant U.S. Attorney</u> District: <u>Northern Illinois</u> Address: <u>219 S. Dearborn, Fifth Floor</u> <u>Chicago, IL 60604</u> Phone: <u>312-353-5300</u> Fax: <u>312-353-2067</u> E-Mail: <u>Patrick.Fitzgerald@usdoj.gov</u>	GRANTEE OFFICIAL POINT OF CONTACT Name: <u>Cynthia Franks</u> Title: <u>Director, Health Education</u> Agency: <u>Winnebago County Health Dept.</u> Address: <u>401 Division Street, Rockford, IL 61104</u> Phone: <u>815-720-4250</u> Fax: <u>815-962-1680</u> E-Mail: <u>cfranks@wchd.org</u>
USAO CONTACT Name: <u>Kim Nerheim</u> Title: <u>Assistant U.S. Attorney</u> District: <u>Northern Illinois</u> Address: <u>219 S. Dearborn, Fifth Floor</u> <u>Chicago, IL 60604</u> Phone: <u>312-353-5300</u> Fax: <u>312-353-2067</u> E-Mail: <u>Kim.Nerheim@usdoj.gov</u>	WEED & SEED SITE DIRECTOR Name: <u>Beverly Darsie</u> Title: <u>Weed & Seed Coordinator</u> Agency: <u>Ellis Heights Weed & Seed</u> Address: <u>1810 W. State Street, Rockford, IL</u> <u>61101</u> Phone: <u>815-703-0471</u> Fax: <u>815-962-1680</u> E-Mail: <u>bdarsie@wchd.org</u>
CHIEF OF POLICE Name: <u>Chet Epperson</u> Title: <u>Chief of Police</u> Agency: <u>Rockford Police Department</u> Address: <u>420 W. State, Rockford, IL 61101</u> Phone: <u>815-987-5839</u> Fax: <u>815-961-3208</u> E-Mail: <u>chet.Epperson@ci.rockford.il.us</u>	LAW ENFORCEMENT/AFF CONTACT Name: <u>Michael Booker</u> Title: <u>Deputy Chief</u> Agency: <u>Rockford Police Department</u> Address: <u>420 W. State, Rockford, IL 61101</u> Phone: <u>815-987-5031</u> Fax: <u>815-961-3208</u> E-Mail: <u>Michael.booker@ci.rockford.il.us</u>
FISCAL AGENT Name: <u>J. Maichle Bacon</u> Title: <u>Public Health Administrator</u> Agency: <u>Winnebago County Health Dept.</u> Address: <u>401 Division Street, Rockford, IL</u> <u>61104</u> Phone: <u>815-720-4000</u> Fax: <u>815-720</u> E-Mail: <u>mbacon@wchd.org</u>	
DEFINITIONS: 1) United States Attorney - current United States Attorney serving the site's district. 2) USAO Contact - contact person at the U.S. Attorney's Office who provides assistance and support to the Weed and Seed site (e.g. LECC Coordinator, Assistant U.S. Attorney, etc.) 3) Chief of Police. 4) Grantee Official Point of Contact - person to be contacted on official matters involving this	

application and authorized to enter into contracts for the agency (e.g. person who signed application).

5) Weed and Seed Site Director - person who handles the day-to-day operations and administrative requirements of the Weed and Seed strategy (e.g. coordinates Seeding and Weeding elements, prepares progress reports, organizes steering committee meetings, has continuous contact with CCDO on matters involving the grant and budget, etc).

6) L.E. Contact - person administering the law enforcement strategy in the designated area (e.g. Weeding coordinator).

7) Fiscal Agent - person administering/managing future Weed and Seed funds as approved by the Weed and Seed Steering Committee and in accordance with the Office of Justice Programs (OJP) Financial Guidelines.